FOR LAND POLICY

2022 ANNUAL REPORT



国際土地政策研究的陈中心

Contents



Message from Chair of the ICLPST Board of Directors	1
Message from Director of the Administrative Office	2
Introduction to the ICLPST	3
Organizational Setup	4
Performance and Achievements	5
General Administration	17
2023 International Training Programs	22



200	理事主席的話	23
	主任的話	24
	國際土地政策研究訓練中心簡介	25
	組織架構	26
	訓練課程與成果	27
	人事行政	39
	112年國際訓練班年度計畫	43

Appendix 附錄	
I.Breakdown of Participants by Country and Region in 2022 111年參訓國別一覽表	44
II. Faculty 師資團隊	45
III. Total Number of Participants 歷年參訓人數累計總表	48



Message from Chair of the ICLPST Board of Directors

I used to serve as the Director General at the Bureau of Animal and Plant Health Inspection and Quarantine of the Council of Agriculture. It was my honor to take up the position as the COA Deputy Minister in February 2023, and concurrently, the Chair of the ICLPST Board of Directors. I was told that the Center had faced a severe challenge for the global pandemic. Due to the border control, the in-person activities of international exchange were shut down. However, for the first time, the Center made a decision to utilize the video software and transfer the training to online mode in 2021 and 2022. The Center broke through the barrier of pandemic and continued connecting the countries via internet and technology.

From its inception in 1968 to date, the Center has received a total of 18,225 participants from 134 countries from all over the world. I would like to take this opportunity to extend my appreciation,

especially to the Lincoln Institute of Land Policy in the USA. Although they could not come to Taiwan for two years, the US Board and Executive Committee members got altogether as soon as the border restriction lifted in 2022, and gave the Center their valuable suggestions and advices. My heartfelt thanks also go to the COA, who supports the Center with every effort all the time, and to the Ministry of Foreign Affairs, the Ministry of the Interior and the National Development Council. Your guidance had enabled the Center to keep contributing for the world community.

As the COVID-19 pandemic has been well-controlled and the world gradually got back to normal, the inperson trainings of the Center will resume, to establish even stronger international network in land and agriculture, and to bring better life to human beings.



Wen-jane Tu

Message from Director of the Administrative Office



When the whole world had to face the severe challenge of the COVID-19 pandemic, I am glad that the Center sought every effort to transfer the international training on-line in 2021. In 2022, the pandemic still lingered and Taiwan stuck to border control; therefore, the training was still on-line. In this year, four online international regular trainings were conducted, in which a total of 106 participants from 30 countries around the world had participated. General feedbacks from the participants all show high satisfaction. Investment of time and energy in the training courses is considered to be both worthwhile and fruitful.

Thanks to the international team of faculty and administrative staff for their

faculty and administrative staff for their endeavor to bring the Center's core value into full play, even in such a difficult time. In addition to the online annual training courses, we spent great effort in upgrading the learning and living environment at the Center. It is hoped that when the in-person training started again, the participants coming from all over the world would enjoy and make the most out of their training experience in Taiwan.

The pandemic will eventually go away. We have witnessed that the people's communication and learning manners are quickly changing. I am sure that my fellow colleagues would both extend our good tradition and keep progressing, to make even greater contribution to the world community.

Kuei-son Sheu

Kui son Sheu



Introduction to the ICLPST

The International Center for Land Policy Studies and Training (ICLPST) was established in 1968. Till 2021, it has been running for 53 years. It is an autonomous and nonprofit international organization, jointly sponsored by the Council of Agriculture (COA), Executive Yuan, the Republic of China, and the Lincoln Institute of Land Policy, Cambridge, Massachusetts, U.S.A. Before January 1st, 2000, it was named Land Reform Training Institute (LRTI).

The establishment of the Center was based on the Taiwan land reform experience. It is devoted to providing training and research opportunities for government officials, professionals and others who take interests in land and tax policies and rural development. Since the 21st Century, the Center expanded its training fields by increasing agriculture related topics and conducting training courses and cooperative projects on specific themes commissioned by other countries. We hope that, through cultivating agricultural manpower, the overall economy shall be raised and living standard improved.

At the Center the training programs blend theory and practice in order to suit the diverse needs of the participants. With intensive lectures, participants acquire the skills and techniques needed to better understand and facilitate land policies, rural development, and tax programs in their respective countries. The often-competitive selection of participants for international training courses and various foreign commissioned training projects have borne out the fact that these sessions offered and conducted by the Center are much in demand by the professional circles of agriculture and land management.







Outside of the Center

Organizational Setup

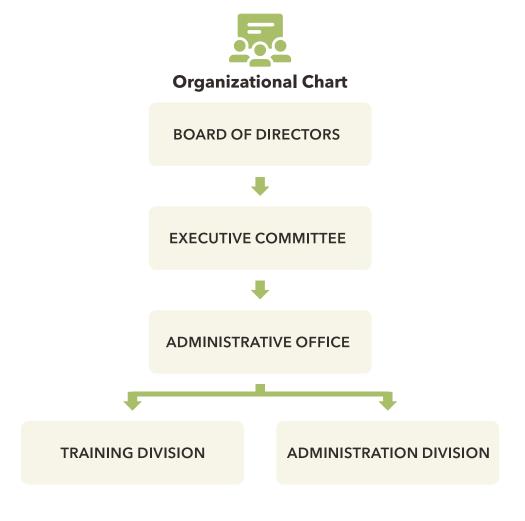
The organizational structure is three-tiered, comprising the Board of Directors, the Executive Committee and the Administrative Office.

The Board of Directors is the Center's guiding unit, which formulates general policies of the Center and approves its annual programs and budget. The Chair and Co-chair are appointed respectively by the COA, Taiwan, and the Lincoln Institute of Land Policy, USA. The Board members are nominated by both sides.

The Executive Committee oversees curriculum development, supervises

programs, and provides advice on the annual budget and is responsible for the selection of participants and faculty members. Currently it has seven members, with its Chair and Co-chair appointed respectively by the Lincoln Institute of Land Policy and the COA.

The Administrative Office is headed by the Director, who formulates and presents the annual programs and the budget to the Board through the Executive Committee. Under the Director were two divisions to execute and manage all the projects. They are the Training Division and the Administration Division.





Performance and Achievements

Online Training

The Covid-19 pandemic posed a threat to the world for the last two years. In order to cope its impact on the training course, the Center revised the delivery of the course. In 2021, the Center held its first online training course and successfully organized four regular sessions. Considering the pandemic situation, the Center continued online training in 2022.

The online course consisted of three modules, with a one-month learning period for each module. The course content included theories, case studies, Taiwan experience, international experience, online seminars, and quizzes/assignments. The guided learning hours for a course totaled 110 hours.

Taking into account the feedback from the lecturers and participants last year, the lectures were given in the form of both real-time online lectures (recorded for those who couldn't make it) and pre-recorded lectures this year. Participants were able to move along with the curriculum timetable or to arrange their time flexibly and wisely to finish the course. Additionally, participants were invited to interact with lecturers and fellow participants via lecture platform or emails.

Knowledge exchange activity served as a crucial component in the training; therefore, an online seminar was scheduled at the end of every module. During the seminar, participants could review key concepts, case studies, and country reports. Participant presentations often focused on the current situation in their country, and lecturers would lead participants in group activities to test the knowledge and skills they learned and adopt a solution-focused approach to resolving issues addressed. The engaging and productive learning environment reinforced knowledge retention and helped them resolve real-world challenges.



Regular Sessions in 2022

There were four online regular sessions conducted in 2022. The training aimed at inviting middle- and high-ranking officials, experts, engineers, and specialists from public or private sectors and international organizations. There were 106 participants from 30 countries in Asia-Pacific, West Asia, Africa, Europe, Latin America and the Caribbean, and Oceania regions. Please refer to Appendix I for participating countries and their numbers of participants. To strengthen the collaboration between Taiwan and international organizations, the Center invited African-Asian Rural Development Organization (AARDO) to recommend 6 participants to attend the training.

A total of 37 professors and experts, specializing in land and agriculture from the USA, the Netherlands, Germany, China, and Taiwan, were invited to share their professions with participants. Please see Appendix II for more faculty information.

Under the pandemic circumstance, the overseas study and field visits to government agencies and organizations in Taiwan were taken out of the equation, but the participants in their course evaluation agreed with great appreciation that the lectures, assignments, group discussions, and country presentations were of high quality. Many participants built a close rapport with each other at live sessions and course activities; while others found the self-arranged learning helpful for a balance between work and study.

Through online training courses, the Center was able to continuously pursue its major goals: to train land and agriculture professionals from all over the world, to create an international platform for cooperation and exchanges, and to share Taiwan's experiences as a way of giving back to the world. Taiwan was overall deemed by the participants as a country admired for its positive global influence.



The 149th Regular Session on Land Policy for Sustainable Rural Development

The regular session was held from March 18th to June 10th. In total, 25 participants from 18 countries attended the training, and 10 lecturers were invited to share their expertise and experience with the participants. Participants were public and private sector professionals in the fields of Land Administration, Rural Planning, and Sustainable Development.

Theoretical Analysis and Policy Application

Dr. James Riddell, former chief of FAO Land Tenure Service, served as the course coordinator. Courses were designed and extended from the three main themes listed below and were given by 6 local lecturers and 4 overseas lecturers, from the Netherlands, Germany and the USA.

- 1. Module One: Rural Economy and Development Topics and lectures, including Land Administration, Land Governance for Land market, the Role of Land Ownership, Land Economics, and Rural Planning in Taiwan, were given by lecturers Jim Riddell, Bastiaan Reydon, Chien-hung Tung and Tzu-chin Lin.
- 2. Module Two: Situating the Local in Land Relations
 Topics and lectures, including Rights in Rural Resources, Re-thinking Commons
 Governance, Bridging Interests and Scales in Land Administration, Agricultural
 Land Use Policy in Taiwan, Indigenous Land Tenure Right and Institutional Choice,
 were given by lecturers Jim Riddell, Laura German, Kuo-ching Lin and Ai-ching
 Yen.
- 3. Module Three: Managing Local Governance for Sustainable Development Topics and lectures, including Land Reclamation and Consolidation, Rural Land Use, Decentralization and Rural Governance Examples, the Forms of Citizens' Participation in Local Governance, Making Use of Geographic Information and Land Information System, were given by lecturers Jim Riddell, Rainer Adam, Stephan van Gasselt and Jimmy Chou.



International Webinar for Experience Exchange

This regular session assigned participants to prepare one presentation which should cover an ongoing projects and difficulties they are facing or solutions that have been applied in the seminar. The lecturer then gave comments and evaluations after the presentation. Topics are listed below:

Country Presentation Topic Economics, Taxation Policy and Theory Chile Land Ownership after Modernization in Chile Chile Development to the Present Capitalism Eswatini Main Characteristics of the Agriculture Sector in Eswatini Guatemala The Change of Land Ownership in Guatemala Honduras Rural Economy and Development in Honduras Indonesia Rural Economy and Development in Indonesia Malaysia Rural Economy and Development in Malaysia Mongolia Rural Economy and Development in Mongolia Paraguay Rural Economy and Development in Paraguay Saint Lucia Rural Economy and Development in the Philippines Taiwan Rural Economy and Development in Taiwan Situating the Local in Land Relations Chile Food Safety/Sanitation Case Study Indonesia "Bring Kalimantan Forests to Life" Proposal Malaysia Engaging with Indigenous People during Land Acquisition Malaysia Engaging with Indigenous People during Land Acquisition The Philippines Case Study on Upload Degradation and LAMP as the Solution Managing Local Governance for Sustainable Development		
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	Malaysia	Inherited Land Development in Rural Community in Malaysia
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	Paraguay	Decentralization Issue in Paraguay







Group Photo of Participants and Professors



The 150th Regular Session on Land Taxation and Valuation

This regular session was held from March 18th to June 10th. In total, 26 participants from 16 countries attended the training, and 6 lecturers were invited to share their expertise and experience with the participants. Participants were public and private sector professionals in the fields of Finance, Taxation, Land Economics and Valuation.

Theoretical Analysis and Policy Application

Professor Steve Tsui, from Chinese Culture University, served as the course coordinator. Courses were designed and extended from the three main themes listed below and were given by 3 local lecturers and 3 overseas lecturers from the USA.

- 1. Module One: Economics, Taxation Policy and Theory
 Topics and lectures, including Introduction to Economics, Economic Analysis in
 Tax Policy, Defining Tax Bases, Government Finance, Tax Policy and Tax System in
 Taiwan, were given by lecturers William O'Brien and Steve Tsui.
- 2. Module Two: Local Public Finance
 Topics and lectures, including Unban Public Finance, Economics of Local
 Governments, Structure of Tax Systems, Property Taxation, Reforming the Land Tax
 System, Property Taxation and Local Government Finance in Taiwan, Tax
 Increment Finance and Budgets, Borrowing and Deficit Finance, were given by
 lecturers John Anderson, Ming-hung Yao, and Steve Tsui.
- 3. Module Three: Land Valuation
 Topics and lectures, including Principles and Concepts of Property Valuation,
 Methods of Sales Comparison Approach and Mass Appraisal, The Cost and
 Income Capitalization, Splitting Land and Building Values: Resolution of Valuation
 Disputes, International Valuation Standards and Organizations and Valuation for
 Property Tax in Taiwan, were given by lecturers Steve Roach and Tzu-chin Lin.



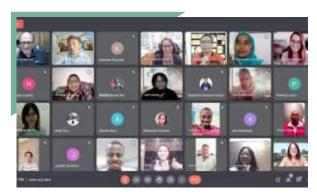
International Webinar for Experience Exchange

This regular session assigned participants with group presentations in the seminar. The lecturer then gave comments and evaluations during the presentation. Topics are listed below:

Country	Presentation Topic
Finance and Taxatio	on Policy
Belize	
Chile	
Guatemala	Group 1: Tax Model Simulation for An Ideal World
Haiti	
Mexico	
Belize	
Guatemala	
Haiti	Group 2: Improve Citizens' Living Conditions Based on Microeconomic and Macroeconomic
Mexico	Wilch deconomic and wacroeconomic
Saint Lucia	
Belize	
Mexico	
Paraguay	
Saint Christopher & Navis	Group 3: Tax Policy Instrument Changes on Macro Effects and Micro Effects
Saint Lucia	
Taiwan	
Eswatini	
Indonesia	
Mongolia	Group 4: Economic Simulation Project
The Philippines	
Thailand	
Fiji	
Indonesia	Control Management (Control
The Philippines	Group 5: Macroeconomics and Microeconomics Goals of Simulation Model
Tuvalu	Simulation Model
Taiwan	
Local Public Finance	9
Belize	
Chile	
Guatemala	Group 1: Review of Public Finance in Chile
Haiti	
Mexico	
Belize	
Guatemala	Group 2: Tax System, Government Budget and Debt in Haiti
Haiti	
Mexico	
Saint Lucia	



Country	Presentation Topic
Belize	
Mexico	
Paraguay	Group 3: Mexico Fiscal System
Saint Christopher & Navis	
Saint Lucia	
Taiwan	
Eswatini	
Indonesia	Group 4: Fiscal Structure and Tax System in the Philippines
Mongolia	Group 4. Fiscal structure and fax system in the Fillippines
The Philippines	
Thailand	
Fiji	
Indonesia	
The Philippines	Group 5: Fiscal System and Tax System in Indonesia
Tuvalu	
Taiwan	
Land Valuation	
Belize	
Chile	
Guatemala	Group 1: Introduction of the Property, the Problem Identification of the Appraisal, and Explanation of the Property's Submarket
Haiti	the Appraisal, and Explanation of the Property's Submarket
Mexico	
Belize	
Guatemala	
Haiti	Group 2: Cost Approach Method and Valuation
Mexico	Group 2. Gost/Approach Wethou and Valuation
Paraguay	
Saint Lucia	
Eswatini	
Indonesia	
Mongolia	Group 3: Definition and Key Variables of Income Capitalization Approach, Subject Property and Market Analysis, and Property Value
Saint Christopher & Navis	
The Philippines	
Thailand	
Taiwan	
Fiji	
Indonesia	Group 4: Sales Comparison Approach to Value and Conclusion of Value for the Property
Saint Lucia	
The Philippines	
Tuvalu	
Taiwan	





Participants Completing the Group Report.

International Webinar

The 151st Regular Session on Infrastructure Development and Planning

This regular session was held from July 13th to October 6th. In total, 28 participants from 17 countries attended the training, and 12 lecturers were invited to share their expertise and experience with the participants. Participants were public and private sector professionals in the fields of Urban Development, Urban Planning, Transportation, Manufacturing, Housing and Public Works.

Theoretical Analysis and Policy Application

Mr. Ge Vue, Director of Learning Design, Lincoln Institute of Land Policy, served as Course Coordinator. Courses were designed and extended from the three main themes listed below and were given by 5 local lecturers and 7 overseas lecturers from the USA.

- 1. Module One: Land Policy and Urban Development
 Topics and lectures, including Principles of Urban Sustainability, Urban
 Challenges Confronting Cities, Global Framework for Sustainable Management,
 Local Economic Development in Taiwan, Modernization of Nations and the
 Choices of Land Development and Infrastructure Installation, Land Consolidation,
 Technology and Wise City, Case Study: Community Toilets and the Challenges of
 Urban Sanitation in Nairobi, Kenya, were given by lecturers George McCarthy, Ge
 Vu, Diego Lomelli Trejo, Simon Chen, An-ting Cheng, and Feng-Tyan Lin.
- 2. Module Two: Public Finance and Investment
 Topics and lectures, including Financing Capital Projects, Financing Infrastructure
 Projects Using Land Value Capture and Pay-As-You-Go, Infrastructure Investment
 Criteria, Public-Private-Partnership Models for Infrastructure Projects, Intelligent
 Transportation System in Taiwan, Case Study: Financing a City's Vision: The Social
 Mobilization of Land Value in Sao Pablo, Making Millennium Park in Chicago, were
 given by lecturers Enrique Silva, Luis Quintanilla Tamez, Jenna Martin, Ge Vue,
 Chien-Pang Liu and Cheng-min Feng.



3. Module Three: Transportation Investment
Topics and lectures, including Transportation Projects Planning and
Implementation, Transit-Oriented Development, Transport Project Appraisal and
Analysis, Information Technology, Infrastructure, and Smart Cities, Social Housing,
Sustainable Transportation, Urban Transportation Demand and Land Use, and
Transportation Vulnerability and Resilience, were given by lecturers Zhi Liu and
Cheng-ming Feng.

International Webinar for Experience Exchange

This regular session assigned every participant into country report. The lecturer gave comments and evaluation during the presentation. Topics are listed below:

Country	Presentation Topic
Land Policy and Urb	·
Land Folicy and Ord	an Development
Indonesia	Identification of the Stakeholders in Community Toilets and the Challenge of Urban Sanitation in Nairobi, Kenya
Jordan	Sustainability Solutions in Clean Water and Sanitation Service in Nairobi, Kenya
Paraguay	The Benefits and Challenges in the Construction of Community Toilets in Nairobi, Kenya
Saint Lucia	The Benefits and Challenges in the Construction of Sewerage Treatment in Nairobi, Kenya
Taiwan	Evaluation of the Stakeholder in Sanitation Problems in Kibera
Taiwan	The Sustainability Benefits and Challenges in Sewerage Treatment Facilities in Nairobi, Kenya
Public Finance and	Investment
Eswatini	Public Private Partnerships and Collaboration in Infrastructure Projects
Indonesia	The Financing Strategy through Capital Market to Pay for the Remaining List of Public Works in the Urban Operation Aqua Espraiada
Jordan	Financing Tools to Generate New Revenue to Fund Infrastructure Development Projects
Taiwan	Significant Problems, Stakeholders and Solutions Confronting Sao Paulo Financing Capital Projects
Taiwan	The New Financing Tool to Fund Infrastructure Development Projects - CEPACs

Country	Presentation Topic
Transportation Investment	
Haiti	Caracol Park Project in Haiti
Indonesia	Aquarium Village Flats in Jakarta
Paraguay	BTR for the Metropolitan Area in Asunción
The Philippines	Boracay Island Project in The Philippines
Taiwan	Taipei Dome Project in Taipei





Group Discussion in Webinar

Participant's Case Study

The 152nd Regular Session on Agricultural Development and Policy

This regular session was held from July 13th to October 6th. In total, 28 participants from 19 countries attended the training, and 11 lecturers were invited to share their expertise and experience with the participants. Participants were public and private sector professionals in the fields of Agriculture Research, Rural Development, Agricultural Export and Economy.

Theoretical Analysis and Policy Application

Dr. Douglas Southgate, Professor Emeritus from Ohio State University, served as Course Coordinator. Courses were designed and extended from the three main themes listed below and were given by 8 local lecturers and 3 overseas lecturers from Germany and the USA.

Module One: International Marketing and Global Market
 Topics and lectures, including Global Supply Chains, Trends in Food Demand,
 Market and Public Policy, Food Security, Issues in Food Economics, International
 Trade and Agricultural Development, Farmers Association and Women
 Participation, and Agribusiness in Taiwan, were given by lecturers Douglas
 Southgate, Shih-hsun Hsu and Wen-chi Huang.



- 2. Module Two: Agricultural Resources and Technology Policy
 Topics and lectures, including Farm Management, Economic Frame work of
 Farming, Farm/Food Policy and Risk Management tools, Global Challenge to
 Production, Land Market Impacts on Agriculture Development, Water Resources
 Management, International Agricultural Production and Cooperation, and the
 Application of ICT in Smart Agriculture, were given by lecturers Barry Ward, C. H.
 Tan, Ye-nu Wan, and Pai-po Lee.
- 3. Module Three: Rural Development under Conditions of Globalization Topics and lectures, including Rural Development Introduction, Political Economy in Rural Development, Rural Planning and Evaluation Tools, Global Cases Study, Circular Agriculture in Taiwan, Local Specialty Industry and Rural Regeneration, were given by lecturers Rainer Adam, Jack Sheu, York Liaw and Chen-Fa Wu.

International Webinar for Experience Exchange

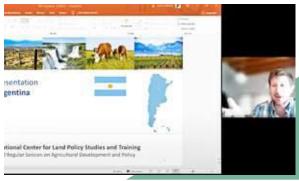
This regular session assigned participants to prepare one report which should cover an ongoing project and difficulties they are facing or solutions that have been applied in the seminar. The lecturer then gave comments and evaluations after the presentation. Topics are listed below:

Country	Presentation Topic	
International Marke	International Marketing and Global Market	
Argentina	Main Economic Indicators in Argentina	
Belize	Belize Population, GDP and Biodata	
Colombia	Undernourishment and Food Insecurity in Colombia	
Eswatini	Food Insecurity and Development Progress in Eswatini	
Guatemala	Malnutrition in Guatemala	
Haiti	Food Insecurity in Haiti	
Iraq	Food Insecurity in Iraq	
Nigeria	Undernourishment, Food Security, Obesity and Solutions in Nigeria	
Peru	Main Indicators, Zero Hunger in Peru	
The Philippines	Food Insecurity, Undernutrition and Obesity in The Philippines	
Saint Lucia	Important Factors of Undernourishment and Food Insecurity in Saint Lucia	
Türkiye	Undernourishment, Food Insecurity, Obesity Problems in Türkiye	
Taiwan	Nutrients Intake by People in Taiwan	
Agricultural Resour	ces Policy	
Argentina	Challenges in Agricultural Development in the Next 10 Years in Argentina	
Argentina	Challenges for Argentine Agricultural Production	
Colombia	Challenges that Will Face Farms in the Next 10 Years in Colombia	
Colombia	One Challenge for Colombian Coffee Producers: Harvester Worker Shortage	

Country	Presentation Topic
Eswatini	Loss of Farmland in Eswatini
Haiti	Main Obstacles to the Development of Agricultural Holdings in Haiti
Iraq	Water Crisis in the Next 10 Years in Iraq
Peru	Plant Health: Fruit Flies Challenge that Will Face Farm in Peru in the Next 10 years
The Philippines	The Philippines Government Programs and Risk Management Tools for Farmers
The Philippines	Aging Farmers Challenges that Will Face Farms in the Philippines in the Next 10 Years
Türkiye	High Production Cost Challenge in Türkiye in the Next 10 Years
Taiwan	Farm Policy Support Programs & Insurance Management of Taiwan Government
Taiwan	Challenges in Agriculture in Taiwan in the Next 10 Years
Rural Development	under Conditions of Globalization
Argentina	Gamification Concept and Stakeholders' Analysis in Rural Development in the Situation of Post-Covid and Ukraine War
Argentina	The Relations between Politics and Rural Development, Agriculture Techniques and Industry and Recent International Stituation in Production of Agricultural Food Markets
Colombia	Theories and Rural Development in Colombia
Eswatini	An Ideal Type of Natural State Theories of Rural Development
Haiti	Economic Policy and Natural State in Rural Development
Nigeria	Cost Minimization Techniques in Rural Areas in Nigeria
Saint Lucia	The Actual Situation and Opportunity of Rural Development in Saint Lucia
The Philippines	Social Pattern, Gamification Strategy in the Rural Development
The Philippines	Planning Tools in Government Policy and Programs in Rural Development
Türkiye	Average Lifetime of Rural Development
Taiwan	An Ideal Type of An Open Access Society in Taiwan







Participan's Country Paper Presentation