



# General Administration

## Personnel

### Board of Directors and Executive Committee

The lists of Board members and Executive Committee members updated to 2022 are as follows:

| ICLPST Board of Directors        |                                                                                                                          |
|----------------------------------|--------------------------------------------------------------------------------------------------------------------------|
| Chin-cheng HUANG<br>(Chair)      | Deputy Minister<br>Council of Agriculture                                                                                |
| Kathryn Jo LINCOLN<br>(Co-chair) | Chair<br>Lincoln Institute of Land Policy                                                                                |
| Roy W. BAHL                      | Founding Dean<br>Andrew Young School of Policy Studies<br>Georgia State University                                       |
| Gary C. CORNIA                   | Former Dean and Stewart Grow Professor of Public Management<br>Marriott School of Management<br>Brigham Young University |
| George W. MCCARTHY               | President and CEO<br>Lincoln Institute of Land Policy                                                                    |
| Alexander Tah-ray YUI            | Vice Minister<br>Ministry of Foreign Affairs                                                                             |
| Chien-hwa YU                     | Deputy Minister<br>National Development Council                                                                          |
| Ching-hsiu WANG                  | Director<br>Department of Land Administration<br>Ministry of the Interior                                                |
| Ai-ching YEN                     | Professor<br>Department of Land Economics<br>National Chengchi University                                                |

| ICLPST Executive Committee  |                                                                                                                          |
|-----------------------------|--------------------------------------------------------------------------------------------------------------------------|
| Gary C. CORNIA<br>(Chair)   | Former Dean and Stewart Grow Professor of Public Management<br>Marriott School of Management<br>Brigham Young University |
| Kuei-son SHEU<br>(Co-chair) | Director of the ICLPST & Counselor<br>Council of Agriculture                                                             |
| Kathryn Jo LINCOLN          | Chair<br>Lincoln Institute of Land Policy                                                                                |
| Roy W. BAHL                 | Founding Dean<br>Andrew Young School of Policy Studies<br>Georgia State University                                       |
| Y. C. TSAI                  | Director General<br>Department of International Cooperation and Economic Affairs<br>Ministry of Foreign Affairs          |
| Cheng-gi WANG               | Director<br>Department of Land Administration<br>Ministry of the Interior                                                |
| Vincent LIN                 | Director General<br>Department of International Affairs<br>Council of Agriculture                                        |

The global impact of COVID-19 pandemic in 2021 was gradually well-controlled in the later half of the year. Taiwan and many other countries gradually lifted the restrictions for border entry. The in-person joint meeting of the Board of Directors and the Executive Committee in 2021 was finally conducted at the end of November, to examine budgets, supervise programs, and provide advices, after suspended for two years.





## Course Coordinators

Course coordinators play a crucial role in the training programs conducted at ICLPST. They design the course structure, identify and invite suitable experts or professors for teaching, as well as introducing classes, finalizing the curriculum, delivering lectures on the subjects assigned, and supervising participants' country paper presentations.

| Course Coordinators for the Regular Sessions in 2022                                   |                                                                                                                                      |
|----------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|
| The 149 <sup>th</sup> Regular Session on Land Policy for Sustainable Rural Development |                                                                                                                                      |
| James C. RIDDELL                                                                       | Consultant on Land Administration<br>Member of Senior Associates, USA                                                                |
| The 150 <sup>th</sup> Regular Session on Land Taxation and Valuation                   |                                                                                                                                      |
| Steven Wai-cho TSUI                                                                    | Professor, Department of Accounting, Chinese Culture University, TAIWAN                                                              |
| The 151 <sup>st</sup> Regular Session on Infrastructure Development and Planning       |                                                                                                                                      |
| Ge Vue                                                                                 | Director of Learning Design<br>Lincoln Institute of Land Policy, USA                                                                 |
| The 152 <sup>nd</sup> Regular Session on Agricultural Development and Policy           |                                                                                                                                      |
| Douglas SOUTHGATE                                                                      | Professor Emeritus, Department of Agricultural, Environmental, and Development Economics (AED Economics), Ohio State University, USA |

## Administrative Personnel

In addition to the Director, the Center kept a compact staff of nine members in charge of training, administration, finance, and personnel. Meanwhile, two regular outsourced laborers remained working on cleaning, dormitory room service, driving, and other general affairs, such as gardening; therefore, within limited budget, the Center can operate smoothly and achieve high performance.

## Special Guests

Due to the COVID-19 swiped all over the world, the Center's trainings was suspended in 2020, and resumed in 2021 & 2022 through the on-line mode. The Center made use of this period to upgrade the environment and facilities, so the old buildings with the age of more than 50 years can keep providing better and better international modernized training.

In addition to the renovation of the administration building phase by phase, the Center completed the remodeling of a multi-functional office and a video conference room in 2021. In cooperation with the urban plan of Taoyuan City Government, one of the walls of our campus was moved inwards by about two meters, after land identification, for street widening. The old fence for decades was accordingly reconstructed by the City Government.





## 2023 International Training Programs

| No | Programs                                                                                                                | Date/Duration     | Remarks           |
|----|-------------------------------------------------------------------------------------------------------------------------|-------------------|-------------------|
| 1  | The 153 <sup>rd</sup> Regular Session on Land Policy for Rural Development - Net Zero and Sustainable Development       | May. 26 - Jun. 16 | Annual Course     |
|    |                                                                                                                         | 3 Weeks           |                   |
| 2  | The 154 <sup>th</sup> Land Taxation and Valuation - Net Zero and Sustainable Development                                | May. 26 - Jun. 16 | Annual Course     |
|    |                                                                                                                         | 3 Weeks           |                   |
| 3  | The 155 <sup>th</sup> Regular Session on Infrastructure Development and Planning - Net Zero and Sustainable Development | Jul. 28 - Aug. 18 | Annual Course     |
|    |                                                                                                                         | 3 Weeks           |                   |
| 4  | The 156 <sup>th</sup> Regular Session on Agricultural Development and Policy - Net Zero and Sustainable Development     | Sep. 1 - 22       | Annual Course     |
|    |                                                                                                                         | 3 Weeks           |                   |
| 5  | Seminar on Geographical Information System and Land Management - Net Zero and Sustainable Development                   | Oct. 18 - 31      | Sponsored by MOFA |
|    |                                                                                                                         | 2 Weeks           |                   |
| 6  | Seminar on Knowledge - based Economy and City Competitiveness - Net Zero and Sustainable Development                    | Oct. 18 - 31      | Sponsored by MOFA |
|    |                                                                                                                         | 2 Weeks           |                   |



# Appendix I 附錄一

Breakdown of Participants by Country and Region in 2022

## 111 年參訓國別一覽表

| No<br>編號                  | Region<br>地 區                                                   | Country                          | 國 家        | Participants 學員數 |             |
|---------------------------|-----------------------------------------------------------------|----------------------------------|------------|------------------|-------------|
|                           |                                                                 |                                  |            | Person(s) 人數     | Subtotal 小計 |
| 1                         | East Asia & Pacific<br>亞太<br>9 Countries/國                      | Fiji                             | 斐濟         | 3                | 33          |
| 2                         |                                                                 | Indonesia                        | 印尼         | 6                |             |
| 3                         |                                                                 | Malaysia                         | 馬來西亞       | 2                |             |
| 4                         |                                                                 | Marshall Islands                 | 馬紹爾群島      | 1                |             |
| 5                         |                                                                 | The Philippines                  | 菲律賓        | 9                |             |
| 6                         |                                                                 | Sri Lanka                        | 斯里蘭卡       | 1                |             |
| 7                         |                                                                 | Thailand                         | 泰國         | 1                |             |
| 8                         |                                                                 | Tuvalu                           | 吐瓦魯        | 2                |             |
| 9                         |                                                                 | Taiwan                           | 臺灣         | 8                |             |
| 10                        | West Asia<br>亞西<br>4 Countries/國                                | Iraq                             | 伊拉克        | 1                | 14          |
| 11                        |                                                                 | Jordan                           | 約旦         | 6                |             |
| 12                        |                                                                 | Mongolia                         | 蒙古         | 5                |             |
| 13                        | Africa<br>非洲<br>3 Countries/國                                   | Türkiye                          | 土耳其        | 2                | 6           |
| 14                        |                                                                 | Eswatini                         | 史瓦帝尼       | 4                |             |
| 15                        |                                                                 | Nigeria                          | 奈及利亞       | 1                |             |
| 16                        | Latin America &<br>Caribbean<br>拉丁美洲<br>暨加勒比海<br>14 Countries/國 | Sudan                            | 蘇丹         | 1                | 53          |
| 17                        |                                                                 | Argentina                        | 阿根廷        | 4                |             |
| 18                        |                                                                 | Belize                           | 貝里斯        | 6                |             |
| 19                        |                                                                 | Brazil                           | 巴西         | 2                |             |
| 20                        |                                                                 | Chile                            | 智利         | 3                |             |
| 21                        |                                                                 | Colombia                         | 哥倫比亞       | 3                |             |
| 22                        |                                                                 | Guatemala                        | 瓜地馬拉       | 6                |             |
| 23                        |                                                                 | Haiti                            | 海地         | 6                |             |
| 24                        |                                                                 | Honduras                         | 宏都拉斯       | 2                |             |
| 25                        |                                                                 | Mexico                           | 墨西哥        | 5                |             |
| 26                        |                                                                 | Paraguay                         | 巴拉圭        | 5                |             |
| 27                        |                                                                 | Peru                             | 秘魯         | 2                |             |
| 28                        |                                                                 | Saint Christorpher and Nevis     | 聖克里斯多福及尼維斯 | 1                |             |
| 29                        |                                                                 | Saint Lucia                      | 聖露西亞       | 6                |             |
| 30                        |                                                                 | Saint Vincent and the Grenadines | 聖文森及格瑞那丁   | 2                |             |
| Total Participants 總計學員人數 |                                                                 |                                  |            | 106              |             |
| Number of Countries 參訓國家  |                                                                 |                                  |            | 30               |             |



## Appendix II 附錄二

### Faculty 師資團隊

In 2022, the Center invited a total of 37 lecturers, including 16 from overseas institutions and 21 from local institutions.

111年本中心共邀請37位學者、政府官員及專家擔任課程教授，其中16位來自海外，21位來自本國各機關單位。

### Overseas Lecturers 國際教授

| No | Name                    | 中 譯  | Title 職 稱                                                                                                         |
|----|-------------------------|------|-------------------------------------------------------------------------------------------------------------------|
| 1  | ADAM, Rainer            | 亞 當  | Head, Regional Office for East and Southeast Europe, Friedrich Naumann Foundation, BULGARIA 保加利亞                  |
| 2  | ANDERSON, John E.       | 安德森  | Baird Family Professor of Economics, College of Business Administration, University of Nebraska - Lincoln, USA 美國 |
| 3  | GERMAN, Laura           | 潔 曼  | Associate Professor, Anthropology Department, University of Georgia, USA 美國                                       |
| 4  | LIU, Zhi                | 劉 志  | Director, Peking University-Lincoln Institute Center for Urban Development and Land Policy, CHINA 中國              |
| 5  | MARTIN, Jenna           | 瑪 汀  | Associate Director of Local and Regional Fiscal Health, Lincoln Institute of Land Policy, USA 美國                  |
| 6  | MCCARTHY, George W.     | 麥卡錫  | President and Chief Executive Officer Lincoln Institute of Land Policy, USA 美國                                    |
| 7  | O'BRIEN, William F. Jr. | 歐布萊恩 | Professor, Dept. of Economics, Worcester State College, USA 美國                                                    |
| 8  | REYDON, Bastiaan Philip | 瑞 頓  | Project Manager, Kadaster International (the Netherlands), BRAZIL 巴西                                              |
| 9  | RIDDELL, James C.       | 瑞戴爾  | Consultant on Land Administration, Member of Senior Associates, USA 美國<br>ICLPST Course Coordinator               |
| 10 | ROACH, Stephen          | 羅 奇  | MAI & Principal, JONES, ROACH & CARINGELLA, INC., Real Estate Appraisers and Consultants, USA 美國                  |
| 11 | SILVA, Enrique          | 希 瓦  | Director, International and Institute Lincoln Institute of Land Policy, USA 美國                                    |

## Overseas Lecturers 國際教授

| No | Name                    | 中 譯  | Title 職 稱                                                                                                                                                                |
|----|-------------------------|------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 12 | SOUTHGATE, Douglas      | 索斯蓋特 | Professor Emeritus<br>Department of Agricultural, Environmental, and<br>Development Economics<br>Ohio State University, USA 美國<br>ICLPST Course Coordinator              |
| 13 | TAMEZ, Luis Quintanilla | 塔梅茲  | Policy & Program Analyst, Lincoln Institute of Land<br>Policy, USA 美國                                                                                                    |
| 14 | TREJO, Diego Lomelli    | 特雷喬  | Junior Instructional Designer and Researcher,<br>Lincoln Institute of Land Policy, USA 美國                                                                                |
| 15 | VUE, Ge                 | 武 傑  | Director of Learning Design, Lincoln Institute of Land<br>Policy, USA 美國<br>ICLPST Course Coordinator                                                                    |
| 16 | WARD, Barry             | 瓦 特  | Director, OSU Income Tax Schools<br>Leader, Production Business Management<br>College of Food, Agricultural and Environmental<br>Sciences, Ohio State University, USA 美國 |

## Local Lecturers 本國教授

| No | Name             | 姓 名 | Title                                                                                                                    | 職 稱                         |
|----|------------------|-----|--------------------------------------------------------------------------------------------------------------------------|-----------------------------|
| 1  | CHEN, Chien-yuan | 陳建元 | Professor, Dept. of Land Management,<br>Feng Chia University                                                             | 逢甲大學土地管理學系教授                |
| 2  | CHENG, An-ting   | 鄭安廷 | Associate Professor, Dept. of Land<br>Economics, National Chengchi University                                            | 國立政治大學地政學系副教授               |
| 3  | CHOU, Tien-ying  | 周天穎 | Professor & Director, GIS Center,<br>Feng Chia University                                                                | 逢甲大學地理資訊研究中心主任              |
| 4  | FENG, Cheng-min  | 馮正民 | Professor Emeritus, Department of<br>Transportation and Logistics Management<br>National Yang Ming Chiao Tung University | 國立陽明交通大學運輸與物流<br>管理學系榮譽退休教授 |
| 5  | HSU, Shih-hsun   | 徐世勳 | Professor, Dept. of Agricultural Economics,<br>National Taiwan University                                                | 國立臺灣大學農業經濟系教授               |
| 6  | HUANG, Wei-chi   | 黃文祺 | Professor and Chair, Dept. of Agribusiness<br>Management, National Pingtung University<br>of Science and Technology      | 國立屏東科技大學農企業管理學系<br>教授兼系主任   |
| 7  | LEE, Pai-po      | 李栢淳 | Deputy Secretary General, International<br>Cooperation and Development Fund<br>(Taiwan ICDF)                             | 財團法人國際發展合作基金會<br>副秘書長       |



## Local Lecturers 本國教授

| No | Name                 | 姓 名 | Title                                                                                                 | 職 稱                            |
|----|----------------------|-----|-------------------------------------------------------------------------------------------------------|--------------------------------|
| 8  | LIAW, York Yaw-chung | 廖耀宗 | Director-General, Dept. of Economics, Energy and Agriculture, Executive Yuan                          | 行政院經濟能源農業處處長                   |
| 9  | LIN, Feng-tyan       | 林峰田 | Professor, Department of Urban Planning, National Cheng Kung University                               | 國立成功大學都市計劃學系教授                 |
| 10 | LIN, Kung-cheng      | 林恭正 | Associate Professor, Dept. of Public Finance, College of Public Affairs, National Taipei University   | 國立臺北大學公共事務學院財政學系專任副教授          |
| 11 | LIN, Kung-cheng      | 林國慶 | Professor, Dept. of Agricultural Economics, National Taiwan University                                | 國立臺灣大學農業經濟學系教授                 |
| 12 | LIN, Tzu-chin        | 林子欽 | Professor, Dept. of Land Economics, National Chengchi University                                      | 國立政治大學地政學系教授                   |
| 13 | LIU, Chien-pang      | 劉建邦 | Counselors, Office of Counselors, Ministry of Transportation and Communication                        | 交通部科技顧問室技正                     |
| 14 | SHEU, Kuei-son       | 許桂森 | Councilor (retired), COA<br>Director of the International Center for Land Policy Studies and Training | 行政院農業委員會退休參事<br>國際土地政策研究訓練中心主任 |
| 15 | TAN, C. H.           | 譚志宏 | Technology Director, Agricultural Engineering Research Center                                         | 農業工程研究中心技術長                    |
| 16 | TSUI, Steve Wai-cho  | 徐偉初 | Professor, Dept. of Accounting, Chinese Culture University<br>ICLPST Course Coordinator               | 中國文化大學會計學系教授<br>本中心課程指導教授      |
| 17 | TUNG, Chien-hung     | 董建宏 | Assistant Professor, Graduate Institute of Rural Planning, National Chung Hsing University            | 國立中興大學景觀與遊憩碩士學位學程副教授           |
| 18 | VAN GASSELT, Stephan | 范噶色 | Associate Professor, Dept. of Land Economics, National Chengchi University                            | 國立政治大學地政學系副教授                  |
| 19 | WAN, Ye-nu           | 萬一怒 | Professor, Department of Bio-Industrial Mechatronics Engineering, National Chung Hsing University     | 國立中興大學生物產業機電工程學系教授             |
| 20 | WU, Chen-fa          | 吳振發 | Professor, Department of Horticulture, National Chung Hsing University                                | 國立中興大學園藝學系教授                   |
| 21 | YEN, Ai-ching        | 顏愛靜 | Professor, Dept. of Land Economics, National Chengchi University                                      | 國立政治大學地政系兼任教授                  |

## Appendix III 附錄三

## Total Number of Participants / 歷年參訓人數累計總表

**International Center for Land Policy Studies and Training**  
**Total Number of Participants to the Study and Observation Sessions**  
**April 14, 1969 to October 6, 2022**

| No. | Countries/Districts      | 152 Regular Sessions                                                  |                                                                        |                                      |                                                                              |                                                |                                                     |                                                                     |                                                           |                          |                            | 44                        | Policy Level/<br>Senior<br>Land Reform<br>Officials | Alumni<br>Workshops | Appraisal<br>Courses | Planning<br>Sessions | Commissioned<br>Training | Total |
|-----|--------------------------|-----------------------------------------------------------------------|------------------------------------------------------------------------|--------------------------------------|------------------------------------------------------------------------------|------------------------------------------------|-----------------------------------------------------|---------------------------------------------------------------------|-----------------------------------------------------------|--------------------------|----------------------------|---------------------------|-----------------------------------------------------|---------------------|----------------------|----------------------|--------------------------|-------|
|     |                          | 58<br>Land Policy for<br>Sustainable Rural<br>Development<br>Sessions | 28<br>Financing,<br>Government,<br>Decentralization<br>and Development | 10<br>Land Taxation<br>and Valuation | 39 (91 cancelled)<br>Infrastructure<br>Development<br>& Planning<br>Sessions | 9<br>Agricultural<br>Development<br>and Policy | 14<br>Infrastructure<br>Development<br>and Planning | 147<br>Advanced<br>Training<br>Seminars<br>(short-term<br>Sessions) | 44<br>Policy Level/<br>Senior<br>Land Reform<br>Officials | 3<br>Alumni<br>Workshops | 33<br>Appraisal<br>Courses | 7<br>Planning<br>Sessions | 353<br>Commissioned<br>Training                     |                     |                      |                      |                          |       |
| 1.  | Angola                   | 1                                                                     |                                                                        |                                      | 1                                                                            |                                                |                                                     |                                                                     |                                                           |                          |                            |                           |                                                     |                     |                      |                      | 1                        | 3     |
| 2.  | Anguilla                 |                                                                       |                                                                        |                                      |                                                                              |                                                |                                                     |                                                                     |                                                           |                          |                            |                           |                                                     |                     |                      |                      | 1                        | 1     |
| 3.  | Argentina                | 9                                                                     | 2                                                                      |                                      | 11                                                                           | 10                                             | 3                                                   |                                                                     | 5                                                         |                          | 2                          |                           |                                                     |                     |                      |                      | 11                       | 53    |
| 4.  | Armenia                  | 1                                                                     |                                                                        | 1                                    | 1                                                                            |                                                |                                                     |                                                                     |                                                           |                          |                            |                           |                                                     |                     |                      |                      | 2                        | 5     |
| 5.  | Azerbaijan               |                                                                       |                                                                        |                                      |                                                                              | 1                                              |                                                     |                                                                     |                                                           |                          |                            |                           |                                                     |                     |                      |                      |                          | 1     |
| 6.  | Bahamas                  |                                                                       |                                                                        |                                      |                                                                              |                                                |                                                     |                                                                     |                                                           |                          |                            |                           | 1                                                   |                     |                      |                      |                          | 1     |
| 7.  | Bahrain                  |                                                                       |                                                                        |                                      | 2                                                                            |                                                | 2                                                   |                                                                     |                                                           |                          |                            |                           |                                                     |                     |                      |                      | 5                        | 9     |
| 8.  | Bangladesh               | 12                                                                    | 1                                                                      |                                      |                                                                              | 1                                              |                                                     |                                                                     |                                                           |                          |                            |                           |                                                     |                     |                      |                      | 2                        | 16    |
| 9.  | Barbados                 |                                                                       |                                                                        |                                      | 2                                                                            |                                                |                                                     |                                                                     |                                                           |                          |                            |                           |                                                     |                     |                      |                      |                          | 2     |
| 10. | Belarus                  | 12                                                                    | 2                                                                      | 7                                    | 2                                                                            |                                                | 2                                                   |                                                                     |                                                           |                          |                            |                           |                                                     |                     |                      |                      | 10                       | 37    |
| 11. | Belize                   | 14                                                                    | 2                                                                      | 6                                    | 3                                                                            | 6                                              | 4                                                   |                                                                     | 2                                                         |                          | 2                          |                           |                                                     |                     |                      |                      | 14                       | 53    |
| 12. | Bolivia                  | 11                                                                    | 4                                                                      |                                      | 11                                                                           |                                                |                                                     |                                                                     | 10                                                        |                          | 4                          |                           |                                                     |                     |                      |                      | 3                        | 43    |
| 13. | Bosnia and Herzegovina   | 1                                                                     |                                                                        |                                      |                                                                              | 1                                              |                                                     |                                                                     |                                                           |                          |                            |                           |                                                     |                     |                      |                      | 1                        | 3     |
| 14. | Brazil                   | 10                                                                    | 5                                                                      | 2                                    | 5                                                                            | 2                                              | 5                                                   |                                                                     | 5                                                         |                          | 3                          |                           |                                                     |                     |                      |                      | 14                       | 51    |
| 15. | Brunei                   | 8                                                                     |                                                                        |                                      | 1                                                                            |                                                |                                                     |                                                                     |                                                           |                          |                            |                           |                                                     |                     |                      |                      | 4                        | 13    |
| 16. | British Virgin Islands   |                                                                       |                                                                        |                                      |                                                                              |                                                |                                                     |                                                                     |                                                           |                          |                            |                           |                                                     |                     |                      |                      | 1                        | 1     |
| 17. | Bulgaria                 | 1                                                                     |                                                                        |                                      |                                                                              |                                                |                                                     |                                                                     |                                                           |                          |                            |                           |                                                     |                     |                      |                      |                          | 1     |
| 18. | Burkina Faso             | 12                                                                    | 9                                                                      | 4                                    | 13                                                                           | 3                                              | 2                                                   |                                                                     |                                                           |                          | 8                          |                           |                                                     |                     |                      |                      | 31                       | 82    |
| 19. | Cambodia                 | 33                                                                    | 1                                                                      | 1                                    | 3                                                                            |                                                |                                                     | 5                                                                   | 6                                                         |                          |                            |                           |                                                     |                     |                      |                      | 1                        | 50    |
| 20. | Central African Rep.     |                                                                       |                                                                        |                                      |                                                                              |                                                |                                                     |                                                                     |                                                           |                          |                            |                           |                                                     |                     |                      |                      |                          | 1     |
| 21. | Chad, Republic of        | 5                                                                     | 3                                                                      |                                      | 1                                                                            |                                                |                                                     |                                                                     |                                                           |                          |                            |                           |                                                     |                     |                      |                      | 14                       | 26    |
| 22. | Chile                    | 10                                                                    | 7                                                                      | 4                                    | 12                                                                           | 3                                              | 1                                                   | 3                                                                   | 5                                                         | 1                        | 7                          |                           |                                                     |                     |                      |                      | 2                        | 55    |
| 23. | Colombia                 | 8                                                                     | 2                                                                      | 2                                    | 4                                                                            | 3                                              |                                                     |                                                                     | 4                                                         |                          | 5                          |                           |                                                     |                     |                      |                      | 11                       | 39    |
| 24. | Cook Islands             | 2                                                                     |                                                                        |                                      |                                                                              |                                                |                                                     |                                                                     |                                                           |                          |                            |                           |                                                     |                     |                      |                      |                          | 2     |
| 25. | Costa Rica               | 19                                                                    | 17                                                                     |                                      | 9                                                                            | 1                                              |                                                     |                                                                     | 13                                                        | 1                        | 11                         |                           |                                                     |                     |                      |                      | 6                        | 77    |
| 26. | Commonwealth of Dominica | 2                                                                     | 2                                                                      |                                      |                                                                              |                                                |                                                     |                                                                     |                                                           |                          | 2                          |                           |                                                     |                     |                      |                      |                          | 6     |
| 27. | Czech Republic           | 20                                                                    | 8                                                                      | 8                                    | 7                                                                            | 6                                              | 4                                                   |                                                                     |                                                           |                          | 6                          |                           |                                                     |                     |                      |                      | 30                       | 89    |
| 28. | Dominican Republic       | 9                                                                     | 9                                                                      | 4                                    | 5                                                                            | 1                                              | 1                                                   |                                                                     | 16                                                        |                          | 8                          |                           |                                                     |                     |                      |                      | 17                       | 70    |
| 29. | Ecuador                  | 8                                                                     | 2                                                                      |                                      | 3                                                                            | 3                                              | 2                                                   |                                                                     | 7                                                         |                          | 1                          |                           |                                                     |                     |                      |                      | 23                       | 49    |
| 30. | Egypt                    | 6                                                                     |                                                                        |                                      |                                                                              |                                                |                                                     |                                                                     |                                                           |                          |                            |                           |                                                     |                     |                      |                      | 4                        | 10    |
| 31. | El Salvador              | 29                                                                    | 17                                                                     | 2                                    | 28                                                                           | 1                                              | 2                                                   | 14                                                                  | 22                                                        | 1                        | 12                         |                           |                                                     |                     |                      |                      | 18                       | 146   |
| 32. | Eswatini                 | 15                                                                    | 10                                                                     | 6                                    | 12                                                                           | 8                                              | 6                                                   |                                                                     |                                                           |                          | 8                          |                           |                                                     |                     |                      |                      | 22                       | 87    |
| 33. | Estonia                  | 6                                                                     | 2                                                                      |                                      | 2                                                                            |                                                |                                                     |                                                                     |                                                           |                          |                            |                           |                                                     |                     |                      |                      | 6                        | 16    |
| 34. | Ethiopia                 | 2                                                                     |                                                                        |                                      |                                                                              |                                                |                                                     |                                                                     |                                                           |                          |                            |                           |                                                     |                     |                      |                      | 2                        | 4     |
| 35. | Fiji                     | 9                                                                     |                                                                        | 1                                    |                                                                              | 9                                              | 1                                                   |                                                                     |                                                           |                          |                            |                           |                                                     |                     |                      |                      | 3                        | 23    |
| 36. | The Gambia               | 14                                                                    | 11                                                                     | 2                                    | 11                                                                           | 1                                              | 1                                                   |                                                                     |                                                           |                          | 7                          |                           |                                                     |                     |                      |                      | 23                       | 70    |
| 37. | Georgia                  | 1                                                                     |                                                                        | 1                                    | 1                                                                            | 1                                              |                                                     |                                                                     |                                                           |                          |                            |                           |                                                     |                     |                      |                      | 2                        | 6     |
| 38. | Ghana                    | 17                                                                    |                                                                        |                                      | 1                                                                            |                                                |                                                     |                                                                     |                                                           |                          |                            |                           |                                                     |                     |                      |                      | 5                        | 23    |
| 39. | Greece                   |                                                                       |                                                                        | 4                                    |                                                                              |                                                |                                                     |                                                                     |                                                           |                          |                            |                           |                                                     |                     |                      |                      | 2                        | 6     |
| 40. | Grenada                  | 9                                                                     | 7                                                                      |                                      | 2                                                                            |                                                |                                                     |                                                                     |                                                           |                          | 3                          |                           |                                                     |                     |                      |                      | 3                        | 24    |
| 41. | Guam                     | 3                                                                     | 1                                                                      |                                      | 9                                                                            |                                                |                                                     |                                                                     | 2                                                         |                          |                            |                           |                                                     |                     |                      |                      | 15                       | 15    |
| 42. | Guatemala                | 26                                                                    | 19                                                                     | 9                                    | 24                                                                           | 5                                              | 4                                                   |                                                                     | 18                                                        |                          | 8                          |                           |                                                     |                     |                      |                      | 21                       | 134   |
| 43. | Guinea-Bissau            | 1                                                                     |                                                                        |                                      |                                                                              |                                                |                                                     |                                                                     |                                                           |                          |                            |                           |                                                     |                     |                      |                      | 1                        | 2     |
| 44. | Haiti                    | 18                                                                    | 15                                                                     | 10                                   | 6                                                                            | 3                                              | 3                                                   |                                                                     | 8                                                         |                          | 16                         |                           |                                                     |                     |                      |                      | 23                       | 102   |
| 45. | Honduras                 | 23                                                                    | 10                                                                     | 8                                    | 13                                                                           | 4                                              | 2                                                   |                                                                     | 14                                                        |                          | 9                          |                           |                                                     |                     |                      |                      | 18                       | 101   |
| 46. | Hungary                  | 3                                                                     | 5                                                                      | 1                                    | 4                                                                            |                                                |                                                     |                                                                     |                                                           |                          |                            |                           |                                                     |                     |                      |                      | 14                       | 34    |
| 47. | India                    | 39                                                                    | 5                                                                      |                                      | 19                                                                           | 4                                              |                                                     | 80                                                                  |                                                           | 1                        | 3                          | 1                         |                                                     |                     |                      |                      | 15                       | 167   |
| 48. | Indonesia                | 103                                                                   | 78                                                                     | 10                                   | 103                                                                          | 5                                              | 4                                                   | 85                                                                  | 15                                                        | 8                        | 79                         | 8                         |                                                     |                     |                      |                      | 81                       | 579   |
| 49. | Iran                     | 4                                                                     |                                                                        |                                      |                                                                              | 1                                              |                                                     |                                                                     |                                                           |                          |                            |                           |                                                     |                     |                      |                      | 5                        | 5     |
| 50. | Iraq                     | 3                                                                     |                                                                        |                                      |                                                                              | 2                                              |                                                     |                                                                     |                                                           |                          |                            |                           |                                                     |                     |                      |                      | 1                        | 1     |
| 51. | Italy                    |                                                                       |                                                                        |                                      |                                                                              |                                                |                                                     |                                                                     |                                                           |                          |                            |                           |                                                     |                     |                      |                      | 2                        | 2     |
| 52. | Israel                   |                                                                       |                                                                        |                                      |                                                                              |                                                |                                                     |                                                                     |                                                           |                          |                            |                           |                                                     |                     |                      |                      |                          | 5     |
| 53. | Jamaica                  |                                                                       | 3                                                                      |                                      | 1                                                                            |                                                |                                                     |                                                                     |                                                           |                          | 1                          |                           |                                                     |                     |                      |                      |                          | 2     |
| 54. | Japan                    |                                                                       | 1                                                                      |                                      | 6                                                                            |                                                |                                                     |                                                                     |                                                           |                          | 64                         |                           |                                                     |                     |                      |                      | 2                        | 73    |

continued on next page  
【續下頁】

**International Center for Land Policy Studies and Training**  
**Total Number of Participants to the Study and Observation Sessions**  
**April 14, 1969 to October 6, 2022**

| No.  | Countries/Districts        | 152 Regular Sessions                                         |                                                             |                             |     |                                                                     |                                          |                                               |                                                         |                                                                   |                       |                         | Total |                        |                              |
|------|----------------------------|--------------------------------------------------------------|-------------------------------------------------------------|-----------------------------|-----|---------------------------------------------------------------------|------------------------------------------|-----------------------------------------------|---------------------------------------------------------|-------------------------------------------------------------------|-----------------------|-------------------------|-------|------------------------|------------------------------|
|      |                            | 58<br>Land Policy for Sustainable Rural Development Sessions | 28<br>Financing Government Decentralization and Development | Land Taxation and Valuation |     | 39 (91 cancelled)<br>Infrastructure Development & Planning Sessions | 9<br>Agricultural Development and Policy | 14<br>Infrastructure Development and Planning | 147<br>Advanced Training Seminars (short-term Sessions) | 44<br>Policy Level/ Senior Land Reform Officials Special Sessions | 3<br>Alumni Workshops | 33<br>Appraisal Courses |       | 7<br>Planning Sessions | 353<br>Commissioned Training |
|      |                            |                                                              |                                                             |                             |     |                                                                     |                                          |                                               |                                                         |                                                                   |                       |                         |       |                        |                              |
| 55.  | Jordan                     | 37                                                           | 5                                                           | 9                           | 18  | 12                                                                  | 7                                        |                                               |                                                         |                                                                   | 8                     | 33                      | 129   |                        |                              |
| 56.  | Kalmykia                   |                                                              |                                                             |                             |     |                                                                     |                                          |                                               |                                                         |                                                                   |                       | 1                       | 1     |                        |                              |
| 57.  | Kenya                      | 1                                                            |                                                             |                             |     |                                                                     |                                          |                                               |                                                         |                                                                   |                       | 2                       | 3     |                        |                              |
| 58.  | Kiribati                   | 4                                                            | 1                                                           |                             |     |                                                                     |                                          |                                               |                                                         |                                                                   |                       | 4                       | 9     |                        |                              |
| 59.  | Korea, Republic of         | 95                                                           | 28                                                          |                             | 79  | 1                                                                   | 1                                        | 235                                           | 2                                                       | 7                                                                 | 57                    | 9                       | 521   |                        |                              |
| 60.  | Kosovo                     |                                                              |                                                             |                             |     | 2                                                                   |                                          |                                               |                                                         |                                                                   |                       | 2                       | 4     |                        |                              |
| 61.  | Kyrgyz                     |                                                              |                                                             |                             |     |                                                                     |                                          |                                               |                                                         |                                                                   |                       | 1                       | 1     |                        |                              |
| 62.  | Laos                       | 1                                                            |                                                             |                             |     |                                                                     |                                          |                                               |                                                         |                                                                   |                       | 1                       | 2     |                        |                              |
| 63.  | Latvia                     | 13                                                           | 6                                                           |                             | 6   | 3                                                                   |                                          |                                               |                                                         |                                                                   | 7                     | 16                      | 51    |                        |                              |
| 64.  | Lebanon                    | 3                                                            |                                                             |                             |     | 2                                                                   |                                          |                                               | 3                                                       |                                                                   |                       | 5                       |       |                        |                              |
| 65.  | Lesotho                    |                                                              |                                                             |                             |     |                                                                     |                                          |                                               |                                                         |                                                                   |                       | 1                       | 4     |                        |                              |
| 66.  | Liberia                    | 6                                                            | 3                                                           |                             | 4   |                                                                     |                                          |                                               |                                                         | 3                                                                 | 3                     | 3                       | 19    |                        |                              |
| 67.  | Libya                      |                                                              | 1                                                           |                             |     |                                                                     |                                          |                                               |                                                         |                                                                   |                       | 1                       |       |                        |                              |
| 68.  | Lithuania                  | 7                                                            |                                                             | 1                           | 3   |                                                                     | 2                                        |                                               |                                                         | 3                                                                 | 12                    | 28                      |       |                        |                              |
| 69.  | Macedonia                  |                                                              |                                                             |                             | 1   |                                                                     |                                          |                                               |                                                         |                                                                   | 1                     | 2                       |       |                        |                              |
| 70.  | Madagascar                 |                                                              |                                                             |                             |     |                                                                     |                                          |                                               |                                                         |                                                                   |                       | 1                       | 1     |                        |                              |
| 71.  | Malawi                     | 13                                                           | 14                                                          |                             | 13  | 1                                                                   |                                          |                                               |                                                         |                                                                   | 8                     | 15                      | 64    |                        |                              |
| 72.  | Malaysia                   | 47                                                           | 20                                                          | 9                           | 17  | 9                                                                   | 1                                        |                                               | 1                                                       | 28                                                                | 39                    | 171                     |       |                        |                              |
| 73.  | Marshall Islands           | 6                                                            | 4                                                           |                             |     | 1                                                                   | 2                                        |                                               |                                                         | 3                                                                 | 17                    | 33                      |       |                        |                              |
| 74.  | Mauritius                  | 4                                                            | 1                                                           |                             |     |                                                                     |                                          |                                               |                                                         |                                                                   | 2                     | 7                       |       |                        |                              |
| 75.  | Mexico                     | 6                                                            | 2                                                           | 7                           | 15  | 8                                                                   | 12                                       |                                               | 1                                                       | 11                                                                | 23                    | 85                      |       |                        |                              |
| 76.  | Mongolia                   | 18                                                           | 4                                                           | 10                          | 9   | 7                                                                   | 4                                        |                                               |                                                         | 2                                                                 | 26                    | 80                      |       |                        |                              |
| 77.  | Morocco                    | 2                                                            |                                                             |                             |     | 1                                                                   |                                          |                                               |                                                         |                                                                   | 1                     | 4                       |       |                        |                              |
| 78.  | Myanmar                    | 3                                                            |                                                             |                             | 1   | 2                                                                   | 1                                        |                                               |                                                         |                                                                   | 2                     | 9                       |       |                        |                              |
| 79.  | Namibia                    | 2                                                            |                                                             |                             |     |                                                                     |                                          |                                               |                                                         |                                                                   |                       | 2                       |       |                        |                              |
| 80.  | Nauru                      | 3                                                            |                                                             |                             | 1   | 1                                                                   |                                          |                                               |                                                         |                                                                   |                       | 5                       |       |                        |                              |
| 81.  | Nepal                      |                                                              |                                                             |                             |     |                                                                     |                                          |                                               |                                                         |                                                                   | 3                     | 3                       |       |                        |                              |
| 82.  | The Netherlands            |                                                              |                                                             |                             |     |                                                                     |                                          |                                               |                                                         |                                                                   |                       | 1                       |       |                        |                              |
| 83.  | Nicaragua                  | 19                                                           | 7                                                           | 4                           | 15  | 6                                                                   | 3                                        |                                               | 5                                                       | 7                                                                 | 20                    | 86                      |       |                        |                              |
| 84.  | Niger                      | 1                                                            |                                                             |                             |     |                                                                     |                                          |                                               |                                                         |                                                                   | 4                     | 5                       |       |                        |                              |
| 85.  | Nigeria                    | 13                                                           |                                                             | 1                           | 5   | 5                                                                   |                                          |                                               |                                                         |                                                                   | 12                    | 35                      |       |                        |                              |
| 86.  | Northern Mariana Islands   | 19                                                           |                                                             |                             | 5   |                                                                     |                                          |                                               |                                                         |                                                                   | 24                    | 24                      |       |                        |                              |
| 87.  | Oman                       | 11                                                           | 3                                                           |                             | 3   | 1                                                                   | 2                                        |                                               |                                                         | 5                                                                 | 11                    | 36                      |       |                        |                              |
| 88.  | Pakistan                   |                                                              |                                                             |                             |     |                                                                     |                                          |                                               |                                                         |                                                                   | 2                     | 2                       |       |                        |                              |
| 89.  | Palau                      | 10                                                           | 3                                                           | 1                           | 3   | 1                                                                   |                                          |                                               |                                                         | 2                                                                 | 10                    | 30                      |       |                        |                              |
| 90.  | Palestine                  |                                                              |                                                             |                             |     | 1                                                                   |                                          |                                               |                                                         |                                                                   |                       | 1                       |       |                        |                              |
| 91.  | Panama                     | 8                                                            | 7                                                           | 1                           | 19  |                                                                     |                                          |                                               | 10                                                      | 5                                                                 | 21                    | 71                      |       |                        |                              |
| 92.  | Paraguay                   | 20                                                           | 5                                                           | 6                           | 10  | 5                                                                   | 8                                        |                                               | 16                                                      | 5                                                                 | 36                    | 111                     |       |                        |                              |
| 93.  | Papua New Guinea           | 3                                                            |                                                             | 5                           |     | 1                                                                   | 1                                        |                                               |                                                         |                                                                   | 1                     | 11                      |       |                        |                              |
| 94.  | People's Republic of China |                                                              |                                                             |                             |     |                                                                     |                                          |                                               | 12                                                      |                                                                   | 69                    | 81                      |       |                        |                              |
| 95.  | Peru                       | 14                                                           | 10                                                          | 5                           | 10  | 9                                                                   |                                          |                                               | 5                                                       | 11                                                                | 5                     | 69                      |       |                        |                              |
| 96.  | The Philippines            | 268                                                          | 83                                                          | 9                           | 144 | 5                                                                   | 5                                        | 931                                           | 46                                                      | 107                                                               | 46                    | 1674                    |       |                        |                              |
| 97.  | Poland                     | 11                                                           | 14                                                          | 4                           | 15  | 1                                                                   | 1                                        |                                               |                                                         | 12                                                                | 24                    | 82                      |       |                        |                              |
| 98.  | Portugal                   | 1                                                            |                                                             |                             |     |                                                                     |                                          |                                               |                                                         |                                                                   |                       | 1                       |       |                        |                              |
| 99.  | Romania                    |                                                              | 2                                                           |                             | 2   |                                                                     | 1                                        |                                               |                                                         | 2                                                                 |                       |                         |       |                        |                              |
| 100. | Russian Federation         | 13                                                           | 4                                                           | 3                           | 7   | 4                                                                   |                                          |                                               |                                                         | 10                                                                | 11                    | 52                      |       |                        |                              |
| 101. | Saint Christopher & Nevis  | 5                                                            | 5                                                           | 1                           | 2   |                                                                     | 2                                        |                                               |                                                         | 4                                                                 | 12                    | 31                      |       |                        |                              |
| 102. | Saint Lucia                | 7                                                            |                                                             | 12                          | 2   | 2                                                                   | 1                                        |                                               |                                                         | 1                                                                 | 11                    | 36                      |       |                        |                              |
| 103. | Saint Vincent & Grenadines |                                                              | 5                                                           | 3                           | 2   | 3                                                                   | 2                                        |                                               | 1                                                       | 3                                                                 | 13                    | 39                      |       |                        |                              |
| 104. | Sao Tomé and Príncipe      | 6                                                            | 8                                                           | 1                           | 8   | 2                                                                   | 1                                        |                                               |                                                         | 4                                                                 | 17                    | 47                      |       |                        |                              |
| 105. | Saudi Arabia               | 1                                                            |                                                             |                             | 2   |                                                                     |                                          |                                               |                                                         |                                                                   | 194                   | 197                     |       |                        |                              |
| 106. | Senegal, Republic of       | 7                                                            | 9                                                           | 2                           | 11  |                                                                     | 3                                        |                                               |                                                         | 7                                                                 | 14                    | 48                      |       |                        |                              |
| 107. | Serbia                     | 1                                                            |                                                             |                             | 2   | 1                                                                   |                                          |                                               |                                                         |                                                                   | 5                     | 14                      |       |                        |                              |
| 108. | Singapore                  |                                                              | 15                                                          |                             |     |                                                                     |                                          | 2                                             |                                                         | 18                                                                |                       | 35                      |       |                        |                              |

|                                     |      |     |      |     |     |       |     |       |
|-------------------------------------|------|-----|------|-----|-----|-------|-----|-------|
| 109. Slovak Republic                | 5    | 1   | 1    | 1   | 1   | 1     | 13  | 21    |
| 110. Slovenia                       |      |     |      |     |     |       | 2   | 4     |
| 111. Solomon Islands                | 22   | 9   |      |     |     | 10    | 18  | 66    |
| 112. South Africa, Republic of      | 6    | 8   | 14   | 4   |     | 9     | 27  | 68    |
| 113. Spain                          | 18   | 2   | 3    | 2   | 2   | 1     | 2   | 2     |
| 114. Sri Lanka                      | 1    |     |      |     |     |       |     | 30    |
| 115. Sudan                          | 5    |     |      |     |     |       |     | 1     |
| 116. Syria                          | 72   | 11  | 125  | 14  | 11  | 6     | 119 | 8028  |
| 117. Taiwan, Republic of China      | 2    |     |      |     |     |       | 260 | 8718  |
| 118. Tanzania                       | 188  | 55  | 76   | 6   | 5   | 9     | 86  | 10    |
| 119. Thailand                       | 2    |     |      |     |     |       | 10  | 54    |
| 120. Tonga                          | 2    |     |      |     |     |       |     | 1027  |
| 121. Tunisia                        | 5    |     |      |     |     |       |     | 2     |
| 122. Turkey                         | 1    | 2   | 3    | 8   | 4   |       | 2   | 13    |
| 123. Tuvalu                         |      |     |      |     | 1   |       | 2   | 40    |
| 124. Tyva                           |      |     |      |     |     |       |     | 1     |
| 125. Uganda                         | 7    | 3   |      |     |     |       |     | 1     |
| 126. Ukraine                        | 4    | 2   | 4    | 2   | 1   | 8     | 7   | 32    |
| 127. Uruguay                        | 2    | 1   |      |     | 1   |       | 4   | 14    |
| 128. U. S. A.                       | 85   | 21  | 7    | 5   | 3   | 3     | 22  | 2     |
| 129. Venezuela                      | 2    |     |      |     |     |       |     | 775   |
| 130. Vietnam, Socialist Republic of |      |     |      |     |     |       |     | 2     |
| 131. Western Samoa                  |      |     |      |     |     |       |     | 3     |
| 132. Yemen                          |      |     |      |     |     |       |     | 3     |
| 133. Zambia                         |      |     |      |     |     |       |     | 2     |
| 134. Zimbabwe                       |      |     |      |     |     |       |     | 4     |
| Sub-total Participants              | 1686 | 697 | 1035 | 228 | 134 | 52    | 877 | 9882  |
| Total Participants                  |      |     |      |     |     | 13397 |     | 17409 |
| Attending Countries                 | 98   | 66  | 78   | 51  | 31  | 10    | 63  | 102   |

1. 7 International Seminars 441

2. 7 National Seminars 375

3. 42nd Policy Level/Senior Officials Sessions (4 Participants) commissioned by IECDF

816  
18225

**Publisher**

International Center for Land Policy  
Studies and Training

**發行者**

國際土地政策研究訓練中心

**Chair of the Board**

Wen-jane TU

**理事會主席**

杜文珍

**Co-chair of the Board**

Kathryn Jo LINCOLN

**理事會共同主席**

凱薩琳·林肯

**Director of the Administrative Office**

Kuei-son SHEU

**行政辦公室主任**

許桂森

**Supervisor**

Chi-mei LIN  
Grace JAO

**審稿**

林紀玫  
饒淑君

**Editor**

Tim LIU  
Vivian SHIH

**編輯**

劉冠廷  
石宇微

**Photographers**

(in alphabetical order of last names)

Mei-yu KU  
Francis LEE  
Tim LIU  
Vivian SHIH

**攝影（按英文姓氏順序）**

古梅郁  
李芳男  
劉冠廷  
石宇微





國際土地政策研究訓練中心

International Center for Land Policy Studies and Training

33058 桃園市桃園區中山路574號

574 Zhongshan Rd., Taoyuan Dist., Taoyuan City 33058, Taiwan R.O.C.

TEL: 886-3-3324622

FAX: 886-3-3364397

E-mail: iclpst@iclpst.gov.tw

www.iclpst.gov.tw