



Message from Chair of the ICLPST Board of Directors

Chin-cheng Huang

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The International Center for Land Policy Studies and Training (ICLPST) has been standing firmly in Taoyuan, Taiwan, for half a century expanding its contribution to cultivating overseas officials, scholars and experts in various fields of Land Policy, Taxation, Agriculture Policy, Infrastructure, Geographic Information System, Intelligence City and other related subjects. In the 50 years of span, a total number of 17,851 participants from 132 countries have received training provided by the Center. It formed a worldwide alumni network covering East Asia and Pacific, West Asia, Africa, Europe, Latin America and Caribbean.

Since its establishment in 1968, the Center has devoted itself to becoming a learning platform for professionals in related areas and government officials from all over the world. This year, to celebrate its 50th anniversary, a one-day forum and banquet were grandly held on May 25th in Regent Taipei Hotel. More than 250 attendees from 50 countries participated the event. Not only has it marked another splendid page for the

Center's history, but it also has contributed to the nation's effort in cementing its relations with the diplomatic allies and friendly nations. I would like to take this opportunity to thank all the distinguished guests, representatives of overseas governments, ICLPST alumni, and professors from home and abroad.

For the past 50 years, the Center has played the role as the nation's window to promote international cooperation and enlarge the rooms for Taiwan's diplomacy. All the achievement cannot be made without our long-term partners' assistance. My appreciation extends to them: the Lincoln Institute of Land Policy in the USA, the ROC Council of Agriculture, the Ministry of Foreign Affairs, the Ministry of the Interior and the National Development Council. Your support has enabled the Center to thrive and have a promising future.

Message from Director of the Administrative Office



Kuei-son Sheu



Another year serving as the Director of the Administrative Office at the Center, I am very proud of what the Center and the staff had accomplished during 2018. Looking back to the past year, eleven sessions had been successfully conducted, including four regular sessions co-sponsored mainly by the ROC Council of Agriculture (COA) and Ministry of Foreign Affairs (MOFA), two trainings fully supported by the MOFA, and five courses commissioned by the Kingdom of Saudi Arabia.

The Center is grounded in building benign rapports with the nation's diplomatic allies and other friendly nations. It is noteworthy that more than 188 officials and experts from 58 countries had been received in this year, with 5 new participating countries, Spain, the Netherlands, Uganda, Zimbabwe, and Tunisia, adding to the list.

Various topics were touched in the eleven training sessions, such as land taxation, land policy and administration, sustainable development, agriculture development and policy, animal diseases management, and so on. These classes and discussions were given and led by experienced professors and experts from local and abroad. Apart from indoor lectures, laboratorial experiments and visits to government agencies were also covered in the curriculum. Participants were able to acquire the most up-to-date information from every part of the world and observe how they are being implemented in Taiwan.

The year of 2018 also marks a prominent year for the Center. As it was established in 1968, the Center joyfully celebrated its 50th anniversary. Distinguished guests, partners from different agencies and countries attended the whole-day celebration. All the achievements have to be attributed to my colleagues, our long-time friend-Lincoln Institute, and faculty of the Center. My most sincere gratitude extends to them, thank you!

Introduction to the ICLPST

Outside of the Center



The International Center for Land Policy Studies and Training (ICLPST) was established in 1968. Till 2018, it has been running for 50 years. It is an autonomous and nonprofit international organization, jointly sponsored by the Council of Agriculture (COA), Executive Yuan, the Republic of China, and the Lincoln Institute of Land Policy (LILP), Cambridge, Massachusetts, U.S.A. Before January 1st, 2000, it was named Land Reform Training Institute (LRTI).

The establishment of the Center was based on the Taiwan land reform experience. It is devoted to providing training and research opportunities for government officials, professionals and others who take interests in land and tax policies and rural development. Since the 21st Century, the Center expanded its training fields by increasing agriculture related topics and conducting training

courses and cooperative projects on specific themes commissioned by other countries. We hope that, through cultivating agricultural man power, the overall economy shall be raised and living standard improved.

At the Center the training programs blend theory and practice in order to suit the diverse needs of the participants. With intensive lectures, participants acquire the skills and techniques needed to better understand and facilitate land policies, rural development, and tax programs in their respective countries. The often-competitive selection of participants for international training courses and various foreign commissioned training projects have borne out the fact that these sessions offered and conducted by the Center are much in demand by the professional circles of agriculture and land management.

Organizational Setup

The organizational structure is three-tiered, comprising the Board of Directors, the Executive Committee and the Administrative Office.

The Board of Directors is the Center's guiding unit, which formulates general policies of the Center and approves its annual programs and budget. The Chair and Co-chair are appointed respectively by the COA of the Republic of China and the LILP, USA. The Board members are nominated by both sides.

The Executive Committee oversees curriculum development, supervises

programs, and provides advice on the annual budget and is responsible for the selection of participants and faculty members. Currently it has seven members, with its Chair and Co-chair appointed respectively by the LILP and the COA.

The Administrative Office is headed by the Director, who formulates and presents the annual programs and the budget to the Board through the Executive Committee. Under the Director were two divisions to execute and manage all the projects. They are the Training Division and the Administration Division.

Organizational Chart



The 50th Anniversary

Ever since its establishment, the Center has dedicated itself in organizing trainings pertaining to land policy and agriculture. As one of the key institutes engages in enhancing international collaboration and building diplomatic bonds with the nation's allies, the Center has set up its reputation internationally and formed a network connecting experts in related fields all over the world. The year of 2018 marks a significant milestone for the Center, in which the Center celebrates its 50th anniversary. On the date of May 25th, several celebration events took place at the Regent Hotel, Taipei, exhibiting and manifesting the Center's achievement and the importance of the training in land and agriculture. Turnout for the whole-day event reached 250 people from 50 variant countries. Main events are shown as follow:

A

Grand Opening Ceremony

The celebration was unveiled with the opening remarks given by Mr. Tsung-hsien Lin, Minister of Council of Agriculture, Dr. Jiunn-rong Yeh, Minister of the Interior, Mr. Peter M.Y. Tsai, and Secretary-General of Ministry of Foreign Affairs. Ambassador of El Salvador, Peru, and Belize attended the ceremony with other Representatives of the Diplomatic Corps. A keynote speech on "Indonesian Agrarian Reform and Systemic Comprehensive Land Registration" was then made by Dr. Ir. Budi Situmorang, Director General of Spatial Utilization, Ministry of Agrarian Affairs and Spatial Planning, Indonesia. More than 200 people from 40 plus countries participated, including:



Grand Opening of the ICLPST 50th Anniversary



The Forum on Taiwan's Land Policy

1. Distinguished guests from Land and Agriculture related institutes
2. Faculty of the Center and experts from related research institutes
3. High ranking officials from New South Bound Countries
4. Diplomatic Corps in Taiwan
5. ICLPST alumni from home and abroad
6. Lecturers and participants of the 137th and 138th Regular Sessions
7. ICLPST Board of Directors, former members, executives, directors and staffs

B

A Tribute to Dr. David C. Lincoln

Dr. Lincoln, the founding board member and a key figure of ICLPST, had been the cochair of the Board between 1969 and 2001. He handed the position of cochair to his daughter, Kathryn Jo Lincoln, in 2002 and remained a board member himself ever since. His unretained dedication and contribution brought the Center to today's glory. His passing in March, 2018, at the age of 93, has left a void in many people's heart. On this meaningful occasion, the 50th Anniversary of the International Center for Land Policy Studies and Training, a presidential citation from the government of the Republic of China (Taiwan) was presented to Dr. Lincoln in commemoration of his lifetime accomplishment and devotion.

C

The Forum on Taiwan's Land Policy in the Post-Land Reform Era

Researches upon Taiwan's Land Policy changes in the Post-Land Reform Era and its influence in land tax, urban revitalization, and farmland deregulation were first conducted by the participating scholars. This forum was then acted as a platform where the research results and paper were published. The 150 attendees, comprised

by experts in related fields, representatives of diplomatic corps, ICLPST alumni, board members of the Center, participants from the 137th and 138th regular sessions, and graduate students, participated in the forum and contributed their ideas and thoughts to the discussion. The whole content of the forum took the form of live broadcast. Topics covered in the forum are as follow:

Panel 1: Farm Land Policy (Chair: Prof. Kuo-ching Lin 林國慶)

1. Agricultural Land Conversion (Professor Hsiao-lan Liu 劉小蘭)
2. Land Policy Development and Agricultural Transition in Taiwan (Professor Jiun-hao Wang 王俊豪)

Panel 2: Urban Land Policy (Chair: Prof. John Chien-yuan Lin 林建元)

3. Taiwan's Urban Planning System and Zoning System (Professor Chia-ho Ching 金家禾)
4. The Development of Industrial Land in Taiwan (Professor An-ting Cheng 鄭安廷)
5. The Role of Urban Land Re-adjustment Institution in Taiwan's Urban Development and its Challenges (Professor Chien-yuan Chen 陳建元)

Panel 3: Property Taxation (Chair: Prof. Steve Wai-cho Tsui 徐偉初)

6. Valuation for Taxes on Real Property (Professor Tzu-chin Lin 林子欽)
7. Split-Rate Property Tax System in Taiwan (Professor Wen-chieh Wu 吳文傑)
8. Immovable Property Tax Reform: Taxing the Income of Real Estate Transaction by Consolidating Housing and Land (Professor Ming-hung Yao 姚名鴻)

D

Banquet & Joint Commencement of the 137th and 138th Regular Sessions

The celebratory banquet began with the opening remarks made by Dr. Jong-i Hu, Chief Secretary of Council of Agriculture, and Ms. Kathryn Lincoln, Chair of the Lincoln Institute of Land Policy and concurrently the ICLPST Co-chair. Representatives of the diplomatic corps and faculty were then called upon to make some speeches for the celebration. For the past half century, the Center has put itself forward in providing trainings for officials from diplomatic allies and friendly nations, hoping to bring benefits to other countries and the world communities by sharing Taiwan's experience. The guests, with a total of 200 people, who had taken a part the night wished the Center a prosperous future and celebrated wholeheartedly.

E

Peripheral Exhibitions

1. "Witnessing the Resplendent Aura of the Past" and "Taiwan's Land Policy in the Post-Land Reform Era"
2. Screen Show of "Acclaim from All Corners of the World"
3. Showcase of Country Memorabilia: Memorabilia that represent the participants' countries were displayed for admiration and tasting



- A. Showcase of Country Memorabilia
- B. Happy 50th Birthday to ICLPST
- C. Participants Singing "We are the World"
- D. Group Photo at the Grand Opening Ceremony

Performance and Achievements

During 2018, the center had organized 11 training sessions. These sessions can be categorized into three different types: co-sponsored regular sessions, training sponsored by ROC Government, and training commissioned by foreign government. Middle- and high-level officials, experts in different fields, engineers and professionals from public sectors were invited to the 11 sessions. In total, 188 trainees from 58 countries compassing East Asia and Pacific, West Asia, Africa, Europe and Latin America and Caribbean regions received trainings in Taiwan. The trainings conducted by the Center are listed as below:

(1) Four co-sponsored regular sessions: the 137th Regular Session on Land Policy for Sustainable Rural Development, the 138th Regular Session on Land Taxation and Valuation, the 139th Regular Session on Infrastructure Development and Planning, and the 140th Regular Session on Agricultural Development and Policy

These regular sessions were designed for four weeks and aimed at inviting middle-level officials from related government agencies to attend the training. Lectures were prominent for the training, 40 experts and professors from Brazil, China, Germany, Taiwan, and the USA shared their professions with the participants. Three one-day seminars were held to provide a platform for the participants to present their country reports. Through the seminars, participants were able to pinpoint every country's current problems whether in land use, property tax, agriculture economics or urban planning. Other than the indoor learning, field visits gave the participants an opportunity to see how the theories introduced in the lectures are implemented in Taiwan's government agencies. These training sessions were co-sponsored by ROC Council of Agriculture (COA), Ministry of Foreign Affairs (MOFA), Ministry of Interior (MOI), the Center and Lincoln Institute.

(2) Two trainings sponsored by ROC government: Seminar on Geographical Information System and Land Management and Seminar on Knowledge-based Economy and City Competitiveness

These seminars were scheduled for two weeks and were fully sponsored by the MOFA. High and middle level officials were the targeted audiences. Lectures, discussion and field trips are equally allocated. The two seminars sought to share Taiwan experience and most up-to-date development with the participants. Besides the presentations given by the local professors, participants could explore further about Taiwan during the field visits at both private and public sectors. To facilitate and inspire more discussions and communication between each country, all participants were required to do a country report.

(3) Five trainings commissioned by foreign government: Courses on Plant Gene Transfer, Animal Disease Diagnosis, Fisheries Diseases, Water Management and Poultry Diseases

During 2018, there were five training courses commissioned by the Kingdom of Saudi Arabia. Specific topics and requirements were appointed directly by the KSA government. Lectures, laboratorial experiments, visits to government agencies and private enterprises aiming to find solutions for these specific subjects were arranged for the two-week courses. The representative corps was able to obtain the first-hand experience from Taiwan's specialists, leading companies and agencies.

The training course in general contained three essential parts in the curriculum for participants to consolidate related knowledge. The first part was lectures and discussions. For the regular sessions, the course coordinator helped to shape the course structure and content. The Center then invited renowned international professors to deliver lectures on theories and issues related to the themes and local professors to share Taiwan experiences. The professors widely used case studies, group works, in-class assignments and role-play activities to facilitate the understanding of lecture content. As for the seminars, they targeted at middle and high-level officials and experts and emphasized more on Taiwan experience in the areas of advanced technology on GIS applications and strategy on city competitiveness. Please see appendix for more faculty information.

The second part focused on exchanging ideas and professional knowledge among participants and professors. Pivotal to the training, all participants were asked to prepare one country report which should cover an overall country profile, ongoing projects and difficulties they are facing or solutions that have been applied. Participants valued this session greatly for it offered them not only the opportunity to get to know more about their colleagues' countries but also an open floor for them to exchange ideas. Country presentation always serves a crucial part of the training where the participants learn from each other and build a close rapport with each other.

Last but not least, the Center arranged field trips to related public and private sectors for participants to refresh what they had studied in class and to learn from local experiences. Field trips to private and public sectors provide the participants firsthand research results, most advanced models and practical experience. Beside the formal visits and lectures mentioned above, the Center also organized some extra-curricular activities such as introducing Taiwan, speaking Chinese, visiting tourist attractions, sport games and parties. Those activities which had received rave feedbacks from the participants were aiming at providing them a better understanding of Taiwan and helping them build bonds with one another. Taiwan was overall deemed by the participants as their second home.

Co-sponsored Regular Sessions

The 137th Regular Session on Land Policy for Sustainable Rural Development

This regular session was held from April 27th to May 25th. Totally, 29 participants from 28 countries attended the training, and 11 lecturers were invited to share their knowledge and experience with the participants. Participants were formed by officials from sectors of Agriculture, Environment, Land Administration, Housing and Rural Planning.



Lectures and Discussions

Lectures and discussions in RS137 were given and led by 5 overseas and 6 local lecturers. Dr. James Riddell, former chief of FAO Land Tenure Service, served as the course coordinator for RS137. Themes and lectures in this session are shown as follows:

- ① Week one: The topics were based on sharing Taiwan experiences. Topics including Land Information System, Indigenous Tenure Right, Agricultural Land Use Policy and Land Economics were given by Professors Jimmy Chou, Ai-ching Yen, Stephan van Gasselt, Kuo-ching Lin, and Tzu-chin Lin.
- ② Week two: Topics under the theme of Rural Economy and Development were led and given by Professor Bastiaan Reydon and Chien-hung Tung, including Land Ownership, History of Capitalism, Agriculture Roles in the Present Economics, and Rural Planning in Taiwan.
- ③ Week three: Topics under the theme of Situating the Local in Land Relations were led by Professor Laura German from University of Georgia. Topics, including Land Administration, Local Sustainable Development in Taiwan, Rights in Rural Resources, were covered by Professors Laura German, Jim Riddell and Shih-jung Hsu.
- ④ Week four: Topics under the theme of Managing Local Governance for Sustainable Development were led by Dr. Rainer Adam, Regional Director of Friedrich Naumann Foundation for Freedom. Topics, including Land Reclamation, Land Consolidation and Rural Land Use Planning, Issues for Land Administrators, and Rural Governance, were given by Professors Jim Riddell and Rainer Adam.



Country Presentation

Every participant was allocated 25 minutes and their topics are listed below by their presentation order:

Country	Presentation Topic
Week 2: Rural Economy and Development	
Brazil	Land Policy in Brazil
Tunisia	Agriculture-A History Maker in Tunisia
Malaysia	South East Johor Development Authority Experience
Zambia	Rural Economy and Development in Zambia
Papua New Guinea	Land Tenure System in PNG
Taiwan	Taiwan Experience of Land Expropriation
Czech Republic	The Agriculture, Rural Economy and Environmental Impact
Taiwan	Soil and Water Conservation on Slope Land in Taiwan
Nauru	Lands Management and History in Nauru
Week 3: Situating the Local in Land Relations	
Argentina	Some Municipal Tax Practices in Argentina
Mauritius	Housing and Rural Development in Mauritius
Mongolia	The Land Management and Policy in Mongolia
Thailand	Agricultural Land Reform in Thailand
Bangladesh	Rural Development in Bangladesh
El Salvador	Land Planning and Development in El Salvador
Honduras	Cadaster Maintenance on Central District (AMDC)
Guatemala	Land Tenure and Land Administration Issues in Guatemala
Belize	An Overview of Land Administration and Planning in Belize
Kiribati	Problem on Land Tenure and Rural Development
Week 4: Managing Local Governance for Sustainable Development	
Poland	Trade in Agricultural Land in Poland
Jorden	Cadastral System in Jorden
Burkina Faso	Rural Land Management in Burkina Faso
Philippines	Land Administration and Management in the Philippines
Indonesia	Managing Sustainable Development in Indonesia
Saint Kitts and Nevis	Land Administration Tenure in SKN

Country	Presentation Topic
Saint Vincent and the Grenadines	Governance Challenge of Land Management in SVG
Belarus	Condition of the Land, the Main Problems, Sustainable Development of Rural Lands in Belarus
Peru	Formalization of Rural Property in Peru
Fiji	Rural Land Administration and Development in Fiji

Field Trips

In order to help the participants to better understand theories and policies learned in the classes, a number of government agencies and research organizations were arranged for formal visits. See the list below:

- ① Taoyuan City Farmers' Association: Farmers' Association first arranged a visit to the Vegetable Cutting and Washing Plant where the participants were able to observe how the vegetables were sorted, cut, washed, packed and sent. Later, the history, structure and business of Farmers' Association were introduced. Farmers' Association has been around in Taiwan for a long time, and many participants showed interests in this special system during the visit.
- ② Land Administration Bureau, Taichung City Government: Land Administration Bureau introduced its divisions and responsibilities. After briefings made by the Land Cadaster, Land Valuation and Land Survey Divisions, land registration system and E-land information system were demonstrated.
- ③ YongFeng Community in Taichung: YongFeng Community is a successful example of the Rural Regeneration Scheme. The community and Water and Soil Conservation Bureau elaborated the private and public sectors' roles in implementation as well as the procedure of application and the achievements.
- ④ Center for Space and Remote Sensing Research, National Central University: The Remote Sensing Center has many cooperating projects with Central and South American countries, including satellite monitoring in rainforests and geographic information data in natural resources regions. The Center also has its own observation station.
- ⑤ Council of Agriculture: COA is the leading agency of Taiwan's agriculture sector. After COA's introduction on the organization structure, Taiwan's agricultural land policies and the status quo of agricultural industry, participants raised questions on Taiwan's international cooperation and the project of returning to the countryside.



Experience Grape Vinegar Making at YongFeng Village



Guided Tour at National Taichung Theater

The 138th Regular Session on Land Taxation and Valuation

This regular session was held from April 27th to May 25th. Totally, 27 participants from 27 countries attended the training, and 7 lecturers were invited to share their knowledge and experience with the participants. Participants were formed by the officials from sectors of Finance, Taxation, and Land Registry.



Lectures and Discussions

Lectures and discussions in RS138 were given and led by 3 overseas and 4 local lecturers. Professor Steve Tsui, from Chinese Culture University, served as the course coordinator for RS138. Themes and lectures in this session are shown as follows:

- ① Week one: The topics were based on sharing Taiwan experiences. Topics including Valuation for Property Tax, Government Finance, Tax Policy and Tax System, Fiscal Decentralization and Local Government Finance were given by Professors Tzu-chin Lin, Steve Tsui, Ming-hung Yao and K. C. Lin.
- ② Week two: Topics under the theme of Economics, Taxation Policy and Theory, including Public Finance and Tax Policy, Economic Analysis, Defining Tax Bases-Wealth, Consumption and Income, were led by Professor William O'Brien from Worcester State University.

- ③ Week three: Topics under the theme of Local Public Finance, including Urban Public Finance, Economics of Local Government, Tax Reform Experience in Taiwan, Tax Increment Finance (TIF), was led by Dr. John Anderson from University of Nebraska-Lincoln.
- ④ Week four: Topics under the theme of Land Valuation, including Principles and Concepts of Property Valuation, Methods of Mass Appraisal, Evaluation of Valuation Performance, were covered by Stephan Roach, co-owner of Jones, Roach & Caringella, Inc.

Country Presentation

Every participant was allocated 25 minutes and their topics are listed below by their presentation order:

Country	Presentation Topic
Week 2: Finance and Taxation Policy in the Participating Countries	
The Philippines	Major Problems Facing Land Taxation and Valuation – Revisiting Some Cases
PNG	Property Valuation in PNG
Swaziland	Taxation in Swaziland
Czech Republic	Tax System in Czech Republic – Property Tax
Malaysia	An Overview of Property Taxes and Rating Valuation in Malaysia
Palau	ROP Tax System
Burkina Faso	An Overview of the Tax System in Burkina Faso
Poland	Public Finances and Taxation in Poland
Colombia	Colombian Tax Property Tax System
Week 3: Local Public Finance in the Participating Countries	
Peru	Improving Local Revenues: the Case of Tax Administration Agencies in Main Cities
Mongolia	Land Taxation in Mongolia
Russia	Taxes in Russia
Indonesia	The Introduction of Land Taxation in Indonesia
Thailand	Reforming Property Tax in Thailand
Paraguay	Identification of INDERT Colonies, Comparison of Land Prices and Soil Chemical Properties in the Department of ITAPUA on the GIS
ROC (Taiwan)	The Introduction of Current Land Value in Taiwan
Chile	Green Taxes
Vietnam	Vietnam Property Tax System

Country	Presentation Topic
Week 4: Land Valuation in the Participating Countries	
Greece	Land Valuation and Tax
Guatemala	The Main Problems of Valuation in Guatemala
Mexico	Mexico, Land and its Agriculture
Honduras	Land Registry and Valuation System - Honduras
Serbia	Tax in Serbia
Turkey	Land Valuation
Jordan	Valuation in Land
Uganda	Land Valuation
El Salvador	Land Valuation and Tax in El Salvador

Field Trips

In order to help the participants to better understand theories and policies learned in the classes, a number of government agencies and research organizations were arranged for formal visits. See the list below:

- ① National Taxation Bureau of Central Area, Ministry of Finance: National Taxation Bureau was set up in 1992. It offers services, including individual income tax, business tax, estate tax, gift tax and tax administration, for five cities in central Taiwan.
- ② Land Administration Bureau, Taichung City Government: Land Administration Bureau introduced its divisions and responsibilities. After briefings made by the Land Cadaster, Land Valuation and Land Survey Divisions, land registration system and E-land information system were demonstrated.
- ③ Local Tax Bureau of Taichung City: The bureau takes full control of managing and levying local taxes. Currently there are 8 branches serving the citizens of the whole Taichung City. The services they offer include tax related auditing, land value tax, vehicle license tax collecting and so on.
- ④ Finance Department, New Taipei City Government: Finance Department introduced how government leases state-owned land and how the government works with private sectors to increase government revenue.
- ⑤ Fiscal Information Agency, Ministry of Finance: Fiscal Information Agency gave a report on fiscal information system and local tax information management.



Visit New Taipei City Government



Visit National Taxation Bureau of the Central Area

The 139th Regular Session on Infrastructure Development and Planning

This regular session was held between September 28th and October 26th. Totally, 21 participants from 19 countries attended the training, and 11 lecturers were invited to share their knowledge and experience with the participants. Participants were formed by officials from sectors of Housing, Urban Development, Transport, and Public Works.



Lectures and Discussions

Lectures and discussions in RS139 were given and led by 5 overseas and 6 local lecturers. Dr. George McCarthy, President and Chief Executive Officer of the Lincoln Institute of Land Policy, served as Course Coordinator for RS139. Themes and lectures in this session are shown as follows:

- ① Week one: Topics under the theme of Land Policy and Urban Development were led by Dr. McCarthy. Topics, including Urban Development, Land Readjustment, City Competitiveness and Marketing, Local Economic Development, and Land Use Simulation, were given by lecturers McCarthy, John Lin, Simon Chen, An-ting Cheng and Carlos Morales-Schechinger.
- ② Week two: Topics under the theme Public Finance and Investment were led by Mrs. Jane Campbell. Topics, including Capital projects, PPP Models, Infrastructure Investment and Finance, and Sustainable Development and Green Infrastructure, were given by lecturers Jane Campbell, Yong-jaan Lee and Professor Cheng-min Feng.

- ③ Week three: Topics under the theme of Transportation Investment were led by Professor Zhi Liu from Peking University. Lectures on Transport Planning and Implementation, Transit-Oriented Development, Intelligent Transportation System in Taiwan, and Land Use and Finance for Transport, were given by Dr. Cheng-min Feng, Zhi Liu, and Chien-pang Liu.

Country Presentation

Every participant was allocated 25 minutes and their topics are listed below by their presentation order:

Country	Presentation Topic
Week 1: Land Policy and Urban Development	
Turkey	Land Readjustment in Turkey
Brazil	My House My Life Program
Thailand	Land Development and Land Readjustment in Mae Hong Son, Thailand
Paraguay	Current Challenges in Social Housing in Paraguay
Czech Republic	Progress of the Smart Cities in the CR
Eswatini	Infrastructure Development in Eswatini (Upgrading of Roads and Drains at Lavumisa Urban Area)
Argentina	The Finance Problems
Week 2: Public Finance and Investment	
Taiwan	Slope Land Management and Disaster Prevention in Taiwan
Vietnam	The Situation of Social Housing Development in Big Cities of Vietnam
Nicaragua	Transportation and Infrastructure
Belize	Financing Public Infrastructure in Belize
Paraguay	Bi-oceanic Corridor
Indonesia	Land Expropriation in Indonesia
Philippines	Addressing Challenges in Land Administration and Management
Week 3: Transportation Investment	
Guatemala	Guatemala's Road Network Challenges and Opportunities
Serbia	The Development of the City Pirot from Turkish Hinterland to the Modern European City
Ecuador	Towards Sustainable Transport in Ecuador

Country	Presentation Topic
Belarus	Belarus, what's next?
Jordan	Transportation in Jordan
Philippines	Dutertenomics: The Philippines' Build Build Build Program
Oman	Towards Transportation and Investment in Oman

Field Trips

In order to help the participants to better understand theories and policies learned in the classes, a number of government agencies and research organizations were arranged for formal visits. See the list below:

- ① Taoyuan Metro Cooperation: The Cooperation first gave a brief for its company's setup and a report on its current operation. Then, the participants were led to the control center and maintenance plant to observe the mechanism and facilities.
- ② Hsinchu Science Park: Hsinchu Science Park has all the leading industries and technology companies clustered in the area. Participants were able to learn how the shared public infrastructure benefited all the participating industries and how the local economy was constructed.
- ③ Taichung Urban Development Bureau: A real case of the seventh planning project in Taichung City was demonstrated to the participants. The implementation of land readjustment and land use policies mentioned in the lectures were also explained.
- ④ Urban & Rural Development Bureau of New Taipei City: Public housing is one of the most important projects operated by the Urban and Rural Development Bureau, and it is the same for many participants' countries. Participants were able to compare and discuss their own policies with the bureau and to visit the apartment for renting.
- ⑤ Transportation Office of Taipei City Government: Intelligent transportation system has been a major development project for Taipei City. From the public bike system, application of easy card to the real-time monitoring systems, participants could see the display of these facilities in the Transportation Office.



Visit Hsinchu Science Park



Visit Youth Social Housing, New Taipei City Government

The 140th Regular Session on Agricultural Development and Policy

This regular session was held between September 28th and October 26th. Totally, 28 participants from 25 countries attended the training, and 11 lecturers were invited to share their knowledge and experience with the participants. Participants were formed by officials from sectors of Agriculture Research, Rural Development, Agricultural Export and Economy.



Lectures and Discussions

Lectures and discussions in RS140 were given and led by 3 overseas and 8 local lecturers. Dr. Douglas Southgate, Professor Emeritus from Ohio State University, served as Course Coordinator for RS140. Themes and lectures in this session are shown as follows:

- ① Week one: Topics under the theme of International Marketing and Global Market were led by Sarah Lowder, from the World Bank Washington. Topics, including Food Demand, Food Supply, Food Security, Agri-business Development in Taiwan, Introduction to Farmers' Association were given by lecturers Wen-chi Huang, Sarah Lowder, Shih-hsun Hsu.
- ② Week two: Topics under the theme of Agricultural Resources and Technology Policy were led by Professor Barry Ward, from Ohio State University. Topics, including Farm Management, Water Resources Management, Economics of Agriculture, and International Agricultural Production and Cooperation, were given by Professors Barry Ward, C. H. Tan, Kuo-ching Lin, and Pai-po Lee.

- ③ Week three: Topics under the theme of Rural Development were led by Beatrice Knerr, from Kassel University. Topics, including Circular Agriculture in Taiwan, Rural Development, Local Specialty Industry and Rural Regeneration were given by lecturers Beatrice Knerr, Jack Sheu, York Liaw and Alex Wang.



Country Presentation

Every participant was allocated 25 minutes and their topics are listed below by their presentation order:

Country	Presentation Topic
Week 1: International Marketing and Global Market	
Argentina	Misiones Situation in Argentina
Chile	Middle Income Trap
Peru	Peruvian Agriculture Overview
India	Agricultural Development Policies w.r.t Marketing/Value Addition
Malaysia	Challenges in Rural Agricultural Marketing
Peru	Export Agricultural Products Overview
Vietnam	Vietnam Agricultural Economy
Honduras	Chain Values Development in Honduras "Experiences"
ROC (Taiwan)	Tien Ma Ma Project in Taiwan
Week 2: Agricultural Resources Policy	
Kosovo	Agricultural Development and Policies in Kosovo
Brazil	Sustainable Cacao Plantations in Brazil
Lebanon	Agriculture in Lebanon, Pressing Issues and Challenges
Jordan	Pressing Issues of Agricultural Development in Jordan
Malaysia	Water Management in Malaysia
Turkey	Meat Industry's Situation in Turkey with Respect to Sources (Inputs)
ROC (Taiwan)	Rural Regeneration in Taiwan
Mongolia	Rural Agriculture in Mongolia
The Philippines	The Challenge of Food and Agriculture in the Philippines

Country	Presentation Topic
Week 3: Rural Development	
Fiji	Agriculture and Rural Development in Fiji
Czech Republic	Rural Development through Cooperatives in Czech Republic
Mexico	Renewable Energies in the Agri-food Sector
Nicaragua	Crop Monitoring System
Sri Lanka	Rural Industries in Sri Lanka
Thailand	Policy and Plan for Agricultural Development in Thailand
Russia	Modeling of Rural Development
Papua New Guinea	Agricultural Development in Rural PNG
Eswatini	Sugar Production and other Alternative Crops
Saint Vincent and the Grenadines	SVG and Agriculture Challenges and Policy

Field Trips

In order to help the participants to better understand theories and policies learned in the classes, a number of government agencies and research organizations were arranged for formal visits. See the list below:

- ① Agriculture Bureau, Taichung City Government: There are some major policies that the Bureau is now conducting, including Agriculture Forums, Organic Agriculture Promotion, and Pesticide Residue Monitoring. To advertise the upcoming 2018 Taichung World Floral Exposition, the participants were given a tour to one of the exhibition locations.
- ② Agricultural Technology Research Institute: ATRI is comprised of Department of Animal Technology Laboratories, Department of Plant Technology Laboratories, Department of Aquatic Technology Laboratories, Agricultural Policy Research Center, and Industrial Development Center. Since its establishment, ATRI has dedicated itself in developing Taiwan's high technology in every agricultural field.
- ③ Taiwan Agricultural Research Institute: The institute showcased the methodology of sorting and preserving genetic variation seeds to the participants in their display room as well as greenhouses which are solar-powered.

- ④ Taipei Agricultural Products Marketing Corporation: The corporation manages the wholesales of agriculture products within the Taipei metropolitan region. The participants visited the corporation to observe the auction sites and then had a chance to discuss with its CEO about the role of this corporation and its influence to the markets in Taiwan.
- ⑤ Bade District Farmers' Association: Farmers' Association has been around in Taiwan since the period of Japanese Colonization. The association first introduced its history and their services to the citizens and to the farmers. Later, the participants were led to visit one of the Agricultural Production and Marketing Teams (APMT), formed by the vegetable farmers, to learn how the APMT is managed.



Visit Agricultural Technology Research Institute



Tour around the Sun Moon Lake

Training Sponsored by ROC Government

The seminars on Geographical Information System and Land Management

This two-week seminar took place between March 14th and 27th. Participants were middle and high-level officers and experts with geographical information system (GIS), land mapping and land administration background. 27 participants from 27 countries attended the seminar. The proportion of the seminar was equally distributed into three parts: Lectures and Discussions, Country Presentation and Field Trip.



Lectures and Discussions

The core purpose of the seminar was seeking to share Taiwan's experience on GIS and Land Management with our allied partners. Four local experts, including Professor Jimmy Chou from Feng Chia University, Professor Shih-yuan Lin from National Chengchi University, Professor Victor Tao from Tungnan University, and Professor Chi-farn Chen from National Central University, were invited to deliver lectures on the application of GIS in Land Management, Local Land Use, Tourism Planning and Disaster Management.



Country Presentation

The seminar aimed to increase the communication between the participating countries. To fulfil this purpose, every participant was required to give his/her presentation which has relevance to his work and in the areas pertaining to the theme of the seminar. Through the sharing, participants could have a basic idea of other countries and the research conducted by their colleagues. Each participant was allocated 25 minutes to present their reports which totally proceeded for two and a half days. Topics are shown as below:

Country	Presentation Topic
Argentina	Application of Technology of Geo-information, for the Integration of Territorial Information for Urban Planning in the City of Buenos Aires
Belarus	State Committee on Property of the Republic of Belarus
Belize	Belize National Spatial Data Infrastructure
Brazil	Rural Environmental Registry and Rural Land Management in Brazil
Burkina Faso	The Contribution of Geographic Information Systems in Urban Management in Burkina Faso
Czech Republic	Czech Ministry of The Environment Using GIS Tools as the Support for Disaster Risk Management from 2003 - 2018
Ecuador	Water as a Key Resource for Regional Planning and Natural Resources Management in Ecuador
El Salvador	GIS in El Salvador
Guatemala	Strengthening of Capacities for the Implementation of National Environmental Monitoring and Natural Resources in Guatemala
Honduras	GIS and Forestry Sector in Honduras
Indonesia	GIS in Indonesia
Jordan	Brief Presentation about GIS in Jordan
Lithuania	Information System of Land Planning Documents Preparation
Malaysia	Smart Cadastre
Mongolia	Geographical Information System and Land Management of Mongolia
Paraguay	GIS in Paraguay
Poland	Geographic Information System in Regional Spatial Planning
Saint Christopher and Nevis	GIS for Taxation in St. Kitts
Saint Lucia	The Journey of the Land Administration Information System within The Department of Physical Planning
Saint Vincent & Grenadines	GIS and Land Management in St. Vincent and the Grenadines
Serbia	Use of Geo-Information Technologies for Spatial Planning in Serbia
Spain	SignA
Swaziland	Sustainable Land Administration and Management (SLAM) Using GIS in the Kingdom of Swaziland
Thailand	Geographical Information System and Land Management in Thailand
Turkey	A Success GIS Story in Turkey - Digitization of LPIS
Vietnam	State Management on Land in Vietnam
Zimbabwe	Scope of GIS Utilization in Zimbabwe

Field Trips

To better understand theories and policies learned in the classes, a number of government agencies and research organizations were arranged for formal visits. See the list below:

- ① National Center for High-performance Computing: NCHC undertook many projects assigned by government. The center showed its computing room and exhibition hall and demonstrated the software and 3D GIS map to the participants.
- ② National Land Surveying and Mapping Center, Ministry of Interior: Established in 1947, the center obtains complete land surveying and mapping materials of Taiwan. Participants were briefed with the center's organization, function and its archives of maps and documents. As the technology upgrades onward, the center is also striving to have all maps digitized, and it is also a common issue that many countries are facing.
- ③ GIS Center, Feng Chia University: Feng Chia GIS Center is run by lecturer Jimmy Chou. The center introduced its GIS researches and developed software, and UAV applications to the participants. Having been working on GIS for a long time, Feng Chia GIS Center has a complete education programme, and they welcome any form of cooperation with the participants.
- ④ Research Center for Humanities and Social Sciences, Academia Sinica: Academia Sinica is the leading academic research institute in Taiwan. The GIS Center under Research Center for Humanities and Social Sciences is working on integrating geographic information with health, history and literature data.
- ⑤ National Science and Technology Center for Disaster Reduction: NCDR serves as a technical advisor for the government when natural disasters occur. The nation requires it to provide in-depth recommendations on natural disaster mitigation by using real-time data, GIS data and other information systems.



Visit National Center for High-performance Computing



Visit Research Center for Humanities and Social Sciences, Academia Sinica

The seminar on Knowledge-based Economy and City Competitiveness

This two-week seminar took place between March 14th and 27th. Participants were middle and high-level officers and experts with urban planning, city development and city marketing background. Totally, 27 participants from 26 countries attended the seminar. The proportion of the seminar was equally distributed into three parts: Lectures and Discussions, Country Presentation and Field Trip.



Lectures and Discussions

The core purpose of the seminar was seeking to share Taiwan's experience on urban planning, city marketing and smart city with our allied partners. Four local experts, including Professor Cheng-min Feng from National Chiao Tung University, Dr. Yung-jaan Lee from Chung-hua Institute for Economic Research, Professor Emeritus Chien-yuan Lin from National Taiwan University, and Professor Feng-tyan Lin from National Cheng Kung University, were invited to deliver lectures on the Wise City, City Marketing, Sustainable Development, and Intelligent Transportation System.



Country Presentation

The seminar aimed to increase the communication between the participating countries. To fulfil this purpose, every participant was required to give his/her presentation which has relevance to his work and in the areas pertaining to the theme of the seminar. Through the sharing, participants could have a basic idea of other countries and the research conducted by their colleagues. Each participant was allocated 25 minutes to present their reports which totally proceeded for two and a half days. Topics are shown as below:

Country	Presentation Topic
Belize	Knowledge-based Economy and City Competitiveness and Land Use for Small City
Burkina Faso	City Competitiveness and Marketing
Chile	Building Cities with a Sustainable and Inclusive Growth
Colombia	The Colombian Urban System
Czech Republic	Sustainable Development in Prague
Ecuador	Economic Development and Competitiveness in Quito - Ecuador
Georgia	Economic Perspectives for Georgia
Guatemala	Current Situation of the Landfill Located in Guatemala City

Country	Presentation Topic
Honduras	City Development to New Technologies
Indonesia	Technology and SME's (Creative Economy)
Israel	Public Participation
Jordan	Integrated and Digital Cities
Marshall Islands	Barriers Facing our Government
Mexico	Touristic and Urban Regeneration – Reform Av. Zona Rosa Corridor, Mexico City
Mongolia	About Mongolian Capital
The Netherlands	NL Smart City Strategy
Paraguay	Open Government and Municipal Development Councils
Peru	Knowledge Management for the Strengthening of the National STI System in Peru
The Philippines	Mainstreaming Disaster Risk Reduction and Management in City Development Planning: Gingong City Experience
Poland	Sustainable Development in Warsaw
Serbia	Certification Program of Sensitive Areas in Danube Region (Serbia)
Slovak Republic	"Good Idea Slovakia" Smart Cities and Regions
Spain	Geographic Open Data in Spain – A Resource for Smart Cities Initiatives
Swaziland	Land Tenure VS. Human Settlement Development in Mbabane
Thailand	Smart District Innovation: Bangkok Heritage
Turkey	Ankapark (the biggest theme park in Europe)
Vietnam	Land Price in Vietnam

Field Trips

To better understand theories and policies learned in the classes, a number of government agencies and research organizations were arranged for formal visits. See the list below:

- 1 Taoyuan Aerotropolis Co. & Taoyuan Metro Corporation: Aerotropolis Company showcased Taoyuan Aerotropolis project and their vision for the various land uses. Taoyuan Metro Corporation gave the participants a tour to its control center and maintenance plant, after a briefing on the Corporation's history and set-up.

- ② Hsinchu Science Park: Hsinchu Science Park introduced its administrative strategies, organization structure, and the development of Hsinchu Science Park.
- ③ Urban Development Bureau, Taichung City Government: city planning, its sub-city center and greater Taichung circular railway.
- ④ National Development Council: national spatial planning and development.
- ⑤ Department of Urban Development, Taipei City Government: Duties and administrative services of the department and public housing policy and implementation.



Guided Tour of Lu Chuan River



Visit Taoyuan Aerotropolis

Projects Commissioned by Other Countries

Training Projects Commissioned by the Ministry of Environment, Water and Agriculture, Kingdom of Saudi Arabia

It has been 12 years since the government of Kingdom of Saudi Arabia first commissioned the Center to conduct training courses related to technology exchange and bilateral cooperation regarding agricultural aspect. All training topics were directly appointed by the government of KSA. This year 5 trainings had been conducted, and the topics were: Plant Gene Transfer, Animal Disease Diagnosis (Risk Assessment and Data Analysis), Fisheries Diseases, Water Management and Poultry Diseases. In total, 29 officials from the KSA Ministry of Environment, Water and Agriculture were accommodated by the Center.

Leading government agencies in different aspects assisted the arrangement of the training courses. All training sessions comprised two parts: classroom lectures and official visits. Classroom lectures were delivered by local researchers, professors and engineers. Lecturers brought their research results, new techniques, most recent revelations to the classrooms in the hope of helping the participants to search for some solutions for their questions. Because of the differences in climate, topography and education between Taiwan and KSA, the participants and the lecturers were able to view the crux of each problem from various perspectives.

A Plant Gene Transfer

The training course of Plant Gene Transfer was held between June 25th to July 6th. Seven officials from the Ministry of Environment, Water and Agriculture attended the course. Dr. Wen-li Lee, Associate Researcher and Head of Tropical Fruit Tree Department from Fengshan Tropical Horticultural Experiment Branch of Taiwan Agricultural Research Institute, assisted in coordinating lectures and field visits. Course topics included plant gene transfer techniques for tobacco, papaya and banana.

Visits to government agencies and research institutes were arranged, including TARI-Gene Transfer Plant's Biological Safety Assessment and Quarantine Facilities, Taoyuan District Agricultural Research and Extension Station (TDARES), Academia Sinica-Plant Gene Transfer Research Achievements and the Plant Molecular Breeding Greenhouse.



Visit Taoyuan District Agricultural Research and Extension Station



Lab Practice on Fruit Tree Gene Transfer Technique

B

Animal Disease Diagnosis (Risk Assessment and Data Analysis)

The training course of Animal Disease Diagnosis was held between June 25th to July 6th. Seven officials from the Ministry of Environment, Water and Agriculture attended the course. Dr. Fan Lee, Researcher and Director of Epidemiology Division of Animal Health Research Institute (AHRI), assisted in coordinating lectures and field visits. Course topics included Animal Laboratories and Pathological Diagnosis System, Zoonotic Diseases, Avian Influenza, Poultry Disease, Necropsy and Gross Lesions, etc.

A few educational organizations, government agencies and private companies were arranged for official visits, including National Taiwan University, Taipei Zoo, Endemic Species Research Institute, Company of Leadray Farm and Sing Chang Koi Farm.



Health Management of Wild Animals in Zoo



Diagnosis and Surveillance of Avian Influenza

C

Fisheries Diseases

The training course of Fisheries Diseases was held between November 5th to 16th. Five officials from the Ministry of Environment, Water and Agriculture attended the course. Dr. Chien Tu, Chief of Fish Health Laboratory in Biological Research Division of Animal Health Research Institute (AHRI), assisted in course planning. Lecture topics included Diseases of Asian Seabass, Red Seabream Iridoviral Disease, European Seabass, Nervous Necrosis Virus, Tilapia Lake Virus, etc.

Visits to National Pingtung University of Science and Technology, Pingtung Agricultural Biotechnology Park, Tungkang Biotechnology Research Center, Mariculture Research Center, Freshwater Aquaculture Research Center, Yu CRS Crystal Shrimp Corporation were arranged.



Visit Department of Veterinary Medicine, National Pingtung University of Science and Technology



Lab Course on Molecular Identification of Red Seabream Iridoviral Disease

D

Water Management

The training course of Water Management was held between November 5th to 16th. Five officials from the Ministry of Environment, Water and Agriculture attended the course. Water Resources Agency and Soil and Water Conservation Bureau provided some advice for course planning. Lectures were pinpointed to these six themes: Flood Risk Management, Urban Water System, Geospatial Technologies for Sustainable Water Management, Urban Flood Management and Disaster Risk Mitigation, Smart Water, Sustainable Water Technology.

To better understand Taiwan's water resources, topography and experience in reducing flooding, visits to Pumping Station, the 10th River Management Office, Hsinchu Science Park Wastewater Treatment Park, Fongshan Reclaimed Water Field, HuShan Reservoir, ShuiNan Water Resources Recycling Center and Shin Sei Green Waterway, and Jiufengershan, were packed in the schedule.



Lecture on Resilient City



Visit Hushan Reservoir

E Poultry Diseases

The training course of Poultry Diseases was held between November 5th to 16th. Five officials from the Ministry of Environment, Water and Agriculture attended the course. Mr. Yi-chain Lee, Section Chief of Poultry Industry Section at Department of Animal Industry, and Dr. Cheng-wen Chen, Division Chief of Animal Medicine Division at Agricultural Technology Research Institute, assisted in course designing. Lecture topics focused on the following subjects: Modern Techniques in Monitoring the Application of Biosecurity in Poultry Farms, Advanced Technique Used in Hygienic Disposal of Poultry Projects, Biosecurity Measures Carried out During Disease Outbreaks, Disease Control of Highly Pathogenic Avian Influenza, HACCP Procedures, Mechanisms for Monitoring Poultry operation, Advanced Techniques in Monitoring Biosecurity in Poultry Slaughterhouses.

To obtain pragmatic measures, the trainees were arranged to visit some international enterprises and private farms, including Green Wonder Biotech Co., Yuan Jin Chuang Enterprise Co., Fun Sun Industrial Co., Tai-Yih Farm, and Charoen Pokphand Enterprise.



Visit Green Wonder Biotech Co., LTD



Visit Fun Sun Industrial Co., LTD



General Administration

Personnel

Board of Directors and Executive Committee

There were several changes in the Board and Executive Committee due to position shifts and the demise of the founding Board Member, Dr. David C. Lincoln. The lists of Board members and Executive Committee members in 2018 are as follows:

ICLPST Board of Directors in 2018	
Chin-cheng HUANG (Chair)	Deputy Minister Council of Agriculture
Kathryn Jo LINCOLN (Co-chair)	Chair Lincoln Institute of Land Policy
Roy W. BAHL	Founding Dean Andrew Young School of Policy Studies Georgia State University
Gary C. CORNIA	Former Dean and Stewart Grow Professor of Public Management Marriott School of Management Brigham Young University
George W. MCCARTHY	President and CEO Lincoln Institute of Land Policy
Li-jeY TSAO	Vice Minister Ministry of Foreign Affairs
Fei-yu KUO	Director General Department of Spatial Planning and Development National Development Council
Ching-hsiu WANG	Director Department of Land Administration Ministry of the Interior
Ai-ching YEN	Professor Department of Land Economics National Chengchi University



Joint Meeting of Board of Directors and Executive Committee



Executive Committee Meeting

ICLPST Executive Committee in 2018

Gary C. CORNIA (Chair)	Former Dean and Stewart Grow Professor of Public Management Marriott School of Management Brigham Young University
Kuei-son SHEU (Co-chair)	Director of the ICLPST & Counselor Council of Agriculture
Kathryn Jo LINCOLN	Chair Lincoln Institute of Land Policy
Roy W. BAHL	Founding Dean Andrew Young School of Policy Studies Georgia State University
Phoebe YEH	Director General Department of International Cooperation and Economic Affairs Ministry of Foreign Affairs
Ching-hsiu WANG	Director Department of Land Administration Ministry of the Interior
Chung-hsiu HUNG	Director General Department of International Affairs Council of Agriculture

Course Coordinators

Course coordinators play a crucial role in the training programs conducted at ICLPST. They design the course structure, identify and invite suitable experts or professors for teaching, as well as introducing classes, finalizing the curriculum, delivering lectures on the subjects assigned, and supervising participants' country paper presentations.

Course Coordinators for the Regular Sessions in 2018

The 137th Regular Session on Land Policy for Sustainable Rural Development

James C. RIDDELL	Consultant on Land Administration, Member of Senior Associates, USA
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The 138th Regular Session on Land Taxation and Valuation

Steven Wai-cho TSUI	Professor, Department of Accounting, Chinese Culture University, TAIWAN
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The 139th Regular Session on Infrastructure Development and Planning

George W. MCCARTHY	President and Chief Executive Officer Lincoln Institute of Land Policy, USA
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The 140th Regular Session on Agricultural Development and Policy

Douglas SOUTHGATE	Professor Emeritus, Department of Agricultural, Environmental, and Development Economics (AED Economics), Ohio State University, USA
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Administrative Personnel

In addition to the Director, the Center kept a compact staff of nine members in charge of training, administration, finance, and personnel. Meanwhile, two regular outsourced laborers remained working on cleaning, dormitory room service, driving, and other general affairs, such as gardening; therefore, within limited budget, the Center could still operate smoothly and achieve good performance.

General Affairs

Services and Assistance

The Center provides comprehensive services and assistance to participants to make their training and life at the Center easier and more colorful.

In aspect of extracurricular activities, the Center arranged classes like Discover Taiwan and Mandarin Conversation. So the government officials and scholars from participating countries could get a taste of Taiwan's culture and local customs. Learning some simple Chinese conversation would also help participants adapt themselves easily to local living. Besides, the Center arranged get-together parties and sports games for the four-week regular sessions. Most participants had a whale of a time at these activities and built up precious friendship between each other, and which relieved their homesickness for being far away from home and made Taiwan their second home.

In aspect of daily life assistance, the Center provided information and assistance on transportation between airport and the Center, visa check, return air-ticket confirmation, meals, medical assistance, contact with embassies/representative offices in Taiwan, religious needs, and travel information. As a tradition, the Center also arranged a colleague who speaks fluent English to be on duty, providing services and assistance to participants in time of need.



Renovated Kitchenette on the 1st Floor



Remodeled Dining Area on the 3rd Floor

Buildings and Facilities

The building of the ICLPST has a history of 50 years. Many parts and interior attachments have taken some wear and tear as time goes by. In hope of keeping up with the modern practicality and enhancing the accommodation quality and convenience, the Center works hard on the maintenance and repair of the aged buildings phase by phase with its allocated budget.

The overall building of the dormitory was renovated in 2011. Recently, the Center has been updating and repairing those dilapidated facilities in the dormitory, laundry rooms, kitchen and canteen. As the Center now provides only two meals, breakfast and lunch, during the weekdays to the participants, it has increased the participants' need in self-catering. To make the participants' stay easier, the Center has improved its catering equipment by adding new cooking space in each floor. In terms of safety and efficiency for the administrative work, telecommunication and surveillance systems covering the whole campus have been fully upgraded.



2019 International Training Programs

No	Programs	Duration	Remarks
1	Seminar on Geographical Information System and Land Management	April 17 - 30	Sponsored by MOFA
		2 weeks	
2	Seminar on Knowledge-based Economy and City Competitiveness	April 17 - 30	Sponsored by MOFA
		2 weeks	
3	The 141 st Regular Session on Land Policy for Sustainable Rural Development	May 17- June 14	Annual Course
		4 weeks	
4	The 142 nd Regular Session on Land Taxation and Valuation	May 17- June 14	Annual Course
		2 weeks	
5	Seminar on Development of Biotechnology Related to Agriculture for Vietnam	Aug. 26 - Sep. 6	Sponsored by MOFA
		2 weeks	
6	The 143 rd Regular Session on Infrastructure Development and Planning	Oct. 4 - Nov. 1	Annual Course
		4 weeks	
7	The 144 th Regular Session on Agricultural Development and Policy	Oct. 4 - Nov. 1	Annual Course
		4 weeks	
8	Saudi Arabia Agricultural Technology Cooperation Project	November	Sponsored by Kingdom of Saudi Arabia
		2 weeks	